# Good business, doing good.



TUHF is a specialist financier committed to urban regeneration by providing professional financial services to emerging and established housing entrepreneurs engaged in profitable rental housing business.

#### Johannesburg

Tel: 011 276 1440 • Fax: 011 339 1784
Email: info@tuhf.co.za • Website: www.tuhf.co.za
Address: 1st Floor, UCS House, 209 Smith
Street, Braamfontein, 2001
Postal address: PO Box 30872, Braamfontein, 2017

#### Durban

Tel: 031 306 5036 • Fax: 031 301 1662 Email: info@tuhf.co.za • Website: www.tuhf.co.za Address: 1st Floor, office 101, Perm Building, 343 Smith Street, Durban, 4001

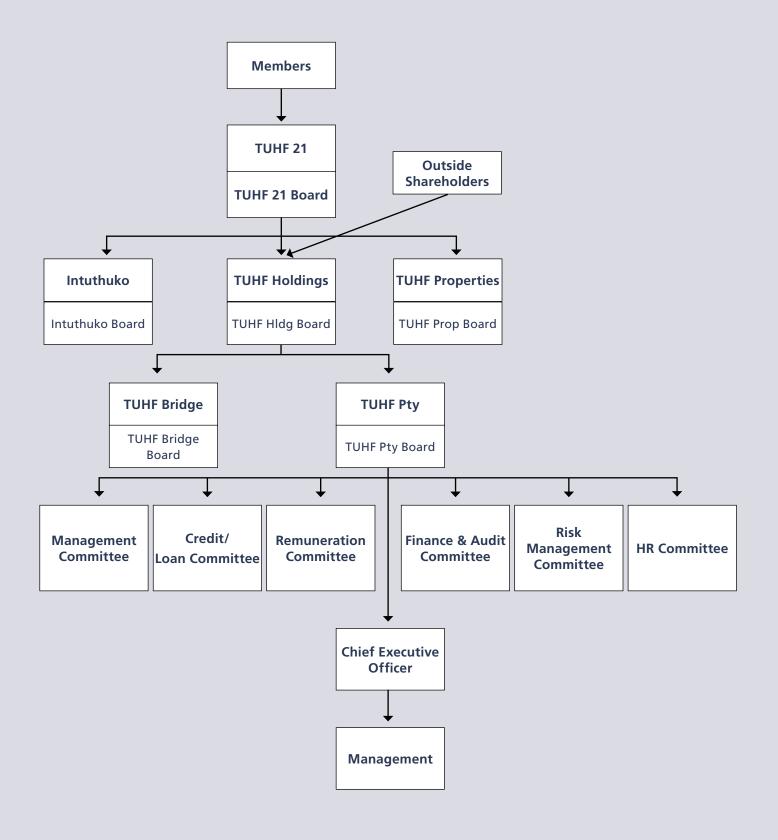


The TUHF Group of Companies

**ANNUAL REPORT 2010** 



## **TUHF GROUP STRUCTURE**



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### **CHAIRMAN'S STATEMENT**

"We will continue to lend in areas where traditional banks refuse to do so...seizing the opportunity to substantially grow our business."



DeputyChair:

Cas Coovadia

Managing Director:
The Banking

Association of
South Africa



**Rob Emslie** Head: FNB Credit Committee



Mandu Mamatela Assistant Executive: Private/Public Projects NHFC

#### Snapshot of the year

"We prudently managed credit demand and... had a record year in approvals and profits."

Although we are not immune to the effects of the global recession, 2009 proved to be a year of resilience and outstanding achievement. While the traditional banking sector reverted to red lining the inner city areas of Johannesburg, The Trust for Urban Housing Finance (TUHF) acted decisively and continued to lend. We prudently managed credit demand and in spite of tightening our lending criteria in response to the economic downturn, consequently declining more opportunities than ever, we had a record year in approvals and profits.

#### Planning beyond the recession

"...to become a more viable, commercial enterprise ... we undertook to restructure our operating companies."

Given TUHF's significant growth since our inception in 2003. Our status as a Section 21 company was hampering our ability to raise the required debt capital to fund our clients. In order to build our capital base and using our viable commercial enterprise as a base, we undertook to restructure our operating companies. From September 2009 we were operating as TUHF (Pty) Ltd. Our new structure appeals to a broader range of investors and was, therefore, a necessary precursor to raising the sizeable capital required to finance projects and to pursue our national growth strategy.

#### A solid platform for growth

"...our progressive lending approach backed by a strict lending process consistently attracts new, quality entrants to the market."

TUHF enjoys a substantial market share because we lend in areas where other financial services are not readily available. The pace of **growth has not been slowed by the recession.** In fact the opposite is true, with a record number of loans made in this financial year. Since its inception TUHF has

financed 14 786 units. There is little doubt that our competitive position as a specialised, commercial, property finance company and the market leader in our sector remains firm, while our commitment to the communities and cities in which we lend is demonstrated by our development objectives of urban regeneration, low income housing and Black Economic Empowerment.

In July 2009, TUHF opened an office in Durban (Kwazulu Natal) and we have since expanded into additional inner city areas in Gauteng, in particular the near nodes of Johannesburg and Pretoria. Plans are underway to introduce our regeneration model to Port Elizabeth (Eastern Cape) within the year. The impact of **geographical expansion** means that TUHF is accessible to more people in more areas thereby entrenching on one of our core values - to not just expand our business but to develop inner city communities.

We are still participant in (providing complimentary investment to) the Johannesburg City and the Johannesburg Development Association (JDA) led development programs. We are also affiliated to the Property Owners and Managers Association (POMA – an association of landlords), the JICBC (Johannesburg Inner City Business Coalition), and the National Association of Social Housing Organisations (NASHO). Sound co-operative partnerships with organisations in the areas in which we operate ensure that we adequately meet client needs.

We stand firm in our founding mandate to make markets work for property enterprises in South African cities.

#### **Acknowledgements**

"...Funders are crucial to the sustainability of our business."

Thanks to a broad-based collaborative effort, TUHF was able to successfully counter the challenges of a stressed economic climate, and achieve **real growth**. To reach such a level of achievement, is an enormous compliment to the Group's

management, in that regard, I wish to thank Paul Jackson, our Chief Executive Officer.

To TUHF's clients, I would like to extend a word of gratitude for your ability to effectively manage your businesses, in-spite of such enormous challenges from the distressed economic environment.

Funders are crucial to the sustainability of our business. We would have been unable to provide lending during these difficult times without the backing of our principal sponsor, The National Housing Finance Corporation (NHFC), and that of Futuregrowth, The Development Bank of South Africa (DBSA), Cadiz Asset Management and the Gauteng Partnership Fund (GPF). On behalf of all at TUHF, I wish to express my deepest appreciation for their financial support and faith in our business model.

I wish to extend my gratitude to the members of the board and, on behalf of the board, thank all TUHF staff for their commitment and hard work.

#### The road ahead

"...We will continue to operate responsibly and successfully in inner city markets, providing specialised financial services."

Responding to the changing needs of our market, we invested in **sophisticated IT systems** 

to better utilise resources, to improve efficiencies throughout the business, and increase service performance.

We have embraced the need to diversify and grow our funding sources thereby limiting risk but retaining our original business model and target market. We will continue to **operate responsibly** and successfully in a market perceived to be riskier. TUHF has a track record of adapting to market needs quickly and putting ourselves **ahead of the market curve**. We are favourably positioned to tackle the challenges of inner city rejuvenation in South Africa and to emerge even stronger, in the future, as a lucrative commercial enterprise.



Jill Strelitz
Executive Director
Operations:
National Urban
Reconstruction and
Housing Agency
(NURCHA)



**Paul Jackson**Chief Executive
Officer: TUHF

Yours Sincerely,

Samson Moraba Chairman



## **CHIEF EXECUTIVE REVIEW**



#### **Taking stock**

" ... successfully concluded our highest number of deals ..."

The rental property market became increasingly challenging in 2009. Yet, in spite of the slower pace of economic recovery **TUHF increased loan approvals by 36%** (R512 million to exceed the target of R500 million). We grew the mortgage loan book by 44.8% (from R622 million to R901 million) while the **bridging finance book grew by 13%** (to R31.7 million). Although property registrations were impacted by the delay in clearance figures, we achieved an impressive R361 million of our R400 million mortgage loan disbursement target.

Responding to the financial crisis, traditional banks decreased their lending throughout the country. This tightening in credit resulted in the Johannesburg and other inner cities being red lined as comprehensively as 2003. We responded differently however, seizing the opportunity to substantially grow our business and consolidate our brand. Disinvestment on the part of the major banks created the opportunity for TUHF to offer better deals to our clients. In spite of declining more loans than ever before by tightening our

lending criteria and focusing on good quality lower risk clients, we successfully concluded our highest number of deals year on year.

Since we focus on defined geographic areas we are able to regularly visit our clients and their buildings, and closely monitor utility payments. In fact, an important risk confronting TUHF clients is the huge utility increase expected, especially electricity tariffs. This will place tenants under increased financial pressure and will aggravate arrears management and rental growth. Nonetheless, we are always well informed of these and other customer issues, because we regularly engage with clients and tenants and are therefore, more likely to identify and pre-empt management issues. What's more, we actively encourage interaction between clients to establish an informal network, share information and mentor emerging property entrepreneurs.

#### **Financial performance**

"Operating profit...was significantly higher than the previous year..."

Overall TUHF delivered an **impressive set of results.**Operating profit of R15 092 762 million before tax and excluding an exceptional non-interest income of R8.2 million (which includes the recognition of



raising fee income deferred in prior years earned with the sale of the loan book to TUHF Pty), was significantly higher than the previous year figure of R468 963. A bad debt transaction provided for in the previous financial year was written-off. Against our normal loan impairment provisions however, the bad debts situation was managed well with a small increase in arrears to 0.56% of book, which, compared to financial services sector average, was good.

#### **Reshaping our business**

"...The restructuring will have a profoundly positive impact on our ability to secure funding."

The success of TUHF's business and the huge growth in loan assets meant we became increasingly undercapitalised. Given the uncertainty of a fragile economy, and the problems associated with a "Not for Profit", funders were reluctant to invest. Under pressure to build our capital base and recognising the opportunity to establish ourselves as a commercially viable enterprise in our own right, we decided to restructure our operating companies. Commercialisation also meant that we could guarantee retention of management and professional capacity.

As of 1st September 2009, TUHF's new business model is comprised of TUHF Holdings as the apex company with 100% shares in our two subsidiaries namely TUHF Bridge (Pty), our bridging finance company, and the newly formed TUHF (Pty) Ltd, our mortgage financing company. commercialisation process involved the sale of our mortgage book and key assets at fair value to the newly formed TUHF (Pty) Ltd. The restructure also meant that TUHF (Pty) would take control of TUHF's existing funding. Other changes included the sale of TUHF Bridge (Pty) shares to TUHF Holdings (Pty) Ltd at net asset value.

All necessary agreements pertaining to the restructuring process were concluded and all the required regulatory documentation properly executed. TUHF 21 and the NHFC (National Housing Finance Corporation) are majority shareholders of TUHF Holdings (Pty).

Our consistently strong performance is a reflection of:

- Our distinctive position as a specialist financier
- A clearly defined market niche, namely inner city rental housing
- An authentic and uniquely hands-on loan origination and servicing methodology
- Compliance with global best practice processes in loan cycle management
- Our skilled people

While the restructuring will have a profoundly positive impact on our ability to secure funding, we do not envision any major modifications to our business model. Our core product range comprising mortgage finance, bridging finance, construction loans and equity finance essentially remains the same, but each loan is carefully tailored to meet the unique requirements of our diverse client base. TUHF's new commercial structure is set to attract additional likeminded stakeholders and fortify our national growth

Notwithstanding our new commercial status, we stand firm in our original development objectives. Inner city regeneration, empowerment and lowincome housing are central to our market ethos. As "a good business doing good" we have every intention of preserving our founding mandate to make markets work for property enterprise in South African cities.

#### Geographic expansion to leverage growth

"...The market leader in our sector..."

Previously mentioned in the Chairman's statement, TUHF has to date concluded a record number of deals this year, bringing the total number of units financed to 14 786 units. The recession had a positive effect in the sense that TUHF is a counter-cyclical business. We gained a substantial market share in the rental housing market since we continued to lend when other commercial banks would not. Being a progressive lender, we were consistently able to introduce quality entrants into the market, in spite of our stricter lending processes. We will continue to leverage our position as the market leader in our

With our brand presence firmly established in the inner city of Johannesburg and increasing throughout Gauteng, we opened a new office in Durban, KwaZulu Natal in July 2009, covering both Durban and Pietermaritzburg. Further plans to extend our reach include opening a new office in Port Elizabeth. From November onwards approvals were generally slow though picking up well at year end. Our new Durban portfolio has started well due to a skilled regional manager who "learnt the ropes" at head office over two years.

#### A collaborative approach

"... defied negative sentiment and played a constructive development finance role ..."

The National Housing Finance Corporation (NHFC) is TUHF's principal sponsor and an invaluable partner in our development initiatives.



### CHIEF EXECUTIVE REVIEW continued

Futuregrowth, Cadiz Asset Management and Development Bank of South Africa (DBSA), have also been critically important TUHF debt financiers during the financial crisis. The Gauteng Partnership Fund (GPF) is also an important source of equity and debt finance. All our sponsors are deserved of our **immense appreciation**, all of whom defied negative sentiment and played a constructive development finance role by lending despite severe capital market constraints.

As a responsible investor, TUHF also works closely with the Metro, assisting in all the areas in which it invests, but mostly Johannesburg and increasingly Durban. We invest in the Better Buildings Programme in Johannesburg and, participating in the Inner City Charter among others, we provide input with regard to community investment and development policy and strategy formulation. We would like to provide similar input through iTrump (The Inner City Thekwini Regeneration and Urban Management Programme) in Durban. We take our "invested in the community" status seriously, recognising improving inner cities as a requirement of our success.

In partnership with the Johannesburg Development Association (JDA) we actively invest in their Urban Development Zones. We work in close consultation with, and are affiliated by membership to, representative organisations such as the Johannesburg Inner City Business Coalition (JICBC), the Property Owners and Managers Association (POMA), and the National Association of Social Housing (NASHO).

#### Multiple funder strategy

"...To maximise cash flow, defend profitability and sustain the ongoing health of our business."

In the fiscal year under review the state of the capital markets were the single largest barrier to growth and expansion. Delays in negotiating funding lines were severe. Capital markets are beginning to ease with a decrease in the price of debt and a renewed willingness on the part of commercial banks to negotiate financing. Still, we have taken steps to maximise cash flow, defend profitability and sustain the ongoing health of our business.

In order to build a stronger value added business, we need to remove substantial risks by aggressively pursuing a multiple funder strategy. It is clear that a single funder strategy with privileged relationship status did not work. TUHF has approached ABSA, First National Bank and Standard Bank for additional debt and equity funding lines. By spreading risk across multiple relationships we ensure that we have adequate

facilities to grow our book and meet our **national expansion** objectives.

Another factor is that we are growing too large for single negotiated lines of credit (SNLC) as our central financing strategy. To the extent that SNLC's remain our major strategy more relationships would obviate the likelihood of single party limits adversely affecting us. More importantly, TUHF will be compelled to continue with its strategy to securitise or establish similar financial structures, but in a normalised financial market.

#### Weathering the recession

"...Targeting and rebuilding urban decayed areas throughout South Africa."

Economic decline and disinvestment of the inner city, which began in the 1980s particularly in



Johannesburg, is slowly becoming a thing of the past. Already established as the leading commercial property financier for rental housing in Johannesburg, we will persist in following an extremely focused business plan to grow and expand our geographic impact.

Over the past two years, TUHF's Board approved substantial investments in both IT and Human Resources. This investment in operating capacity has significantly improved IT and human resource infrastructure and proficiency. We are thus well placed to rapidly and confidently expand our business in an incredibly cost effective way, capitalising on the substantial economies of scale TUHF holds. TUHF now benefits from an advanced, world-class loan cycle management system and an integrated mortgage accounts receivable system. Sophisticated web based

**technology** means easier accessibility to data and real-time reporting throughout the organisation.

We will continue to lend in areas where perceived risks of lending are high. Competently managing through the recession requires that we administer and control all aspects of the business with care and discipline, providing a personalised, superior service to our customers. We are, and always have been, resolute in our determination to persevere in targeting and rebuilding urban decayed areas throughout South Africa and we are well positioned to incur expansion costs and to develop market presence in new areas.



## CORPORATE GOVERNANCE



#### **Our Commitment**

"... best practice in corporate governance ... is after all, essential to our business integrity ..."

The Trust for Urban Housing Finance (TUHF) applies the principles specified in the **King Code** of Corporate Practices and Conduct, where these practices are appropriate and add value to TUHF and our group of companies. We review our governance policies and practices each year to ensure that we comply with legal requirements, meet the expectations of our shareholders and other stakeholders, and best **address the needs of our business**. As such, we remain committed to best practice in corporate governance. It is after all, essential to our business integrity and performance.

In the year under review the group restructured. With the sale of TUHF's Mortgage Book a new company TUHF (Pty) Ltd was formed. TUHF together with the National Housing Finance Corporation (NHFC) are the major shareholders of TUHF Holdings (Pty) Ltd, with the latter in turn owning 100% of TUHF (Pty) Ltd. As in previous years, the TUHF mortgage lending business and its staff continue as before but now operating under the auspices of TUHF (Pty) Ltd. TUHF sold TUHF Bridge to TUHF Holdings (Pty) Ltd at net asset value. The newly restructured group remains focused on its mortgage book and bridging finance product. TUHF retains a 100% interest in TUHF Properties and Intuthuko, with Intuthuko comprising the core of TUHF's development business.

The King Committee released a third report on Corporate Governance on 1 September 2009. This report was necessary because of the anticipated introduction of the New Companies Act 71 of 2008. The King III Code of Corporate Practices and Conduct took effect from 1 March 2010 and is applicable to "all entities regardless of form or manner of incorporation".

Setting an international benchmark, the Code's apply or explain approach applies to all businesses

across-the-board and, although voluntary, its application is no longer limited to listed companies only. While compliance remains essentially voluntary the implication is that all organisations should adopt good governance principles, identifying which aspects of the code are applicable, and should disclose (apply or explain) those that are not. TUHF embraces the relevant principles contained in the King III Code of Corporate Governance in keeping with our commitment to good governance and broader stakeholder interests.

#### **Governance Framework**

"... a balance between conformance and performance..."

Sustainable, integrated reporting requires that we observe TUHF's impact (positive and negative) on the community we serve. To this end we are concerned with related, environmental, social and other governance issues.

Emerging governance trends include risk based internal audits stemming from the combined assurance of management and the internal audit function. TUHF has made significant progress in this regard, having formally appointed JSTN Consulting represented by John Symington, former Director of Compliance at Standard Bank, as internal auditor in 2009.

Annually reviewed and updated, the TUHF governance framework is concerned with the:

- role of respective members / shareholders
- Board of directors leadership responsibility / accountability
- Separate responsibilities of the chairman and chief executive officer (CEO)
- terms of reference of the TUHF's board committees
   objectives, appointments, meetings, duties, scope of authority
- governance, risk management and internal control framework

IT has undergone a radical shift in terms of governance. The King III Code emphasises that a compliance-based approach adds little value to the governance of a company as it merely assesses the compliance of existing procedures and processes without an evaluation of whether or not a particular procedure or processes is an adequate control measure. With our appointment of an internal audit function an objective assessment of our risk management and internal control framework is now achievable.

Mindful of the need to strike a healthy balance between conformance and performance while maintaining acceptable risk levels we remain committed to adopting best practices to improve the functioning of TUHF. Our objective is to build a sustainable business to increase shareholder value through consistent, profitable growth.

#### **Board of directors**

"... integrity and diligence in the performance of their duties and exercise of their powers ..."

The primary role of TUHF's Board of Directors is to oversee how management best serves **shareholder and stakeholder interests.** Ultimately responsible for corporate governance within regulatory risk parameters the board of directors (the board) schedules a minimum of six meetings per year (with additional ad hoc meetings as required). Functions of the board include the:

- approval of strategic plans
- monitoring of management's implementation of strategic plans
- delegation of powers and duties to management
- Establishment of policy processes to ensure the integrity of management and related internal controls.

#### **Board composition**

The TUHF board is chaired by Samson Moraba, an independent, non-executive director while Paul Jackson, Group CEO, is tasked with leading the management team, running the business and implementing the strategies and policies adopted by the board.

Taffy Adler, a non-executive director was appointed CEO at the Housing Development Agency and was therefore unable to continue his non-executive director duties as of April 2009. Robert Emslie, with his extensive financial services experience, was appointed as non-Executive group director. All other directors, Cas Coovadia, Mandu Mamatela and Jill Strelitz are independent and non-executive.

Although certain of our directors are board members of other companies that have granted wholesale funding facilities to the group, their independence remains uncompromised. Hailing from the industry and sharing a common vision for viable and sustainable inner city regeneration, these directors in association with the rest of the board have, yet again, in accordance with the

group's obligation to its shareholders, acted with integrity and diligence in the performance of their duties and exercise of their powers.

With the restructuring of TUHF, the group has established itself as a more diverse, commercial enterprise. In accordance with this restructuring the remuneration of non-executive directors who were not previously remunerated was amended. As of September 2009, in line with accepted commercial practice, non-executive board members are now remunerated for their services. However, these remuneration levels are not commensurate with and are in fact well below those of - other larger institutions. With TUHF continuing its upward growth trend the remuneration policy will certainly be reviewed in future.

Fully conversant with the specialist business environment and market in which TUHF operates, the board shares a clear vision for the group. Additional banking and financial skills introduced to the board during the period under review has further enhanced the organisation's reputation for adeptness and specialist expertise. With expected positive growth prospects and plans to increase group shareholders, the board intends to build on its resources by adding to its profile additional members from development finance, asset and investment management backgrounds.

#### Management approach

To facilitate prompt and efficient decisionmaking in the execution of its duties, the board is authorised to institute **relevant committees** to oversee constituent elements of the management process. Although the board reviews the respective committee minutes and reports they are not absolved of their overall accountability to shareholders for determining strategy, and for group conduct and performance.

Consequently, the board delegate explicit responsibility to five committees (credit committee, remuneration committee, audit and risk committee, risk management committee, and management committee). The company secretary manages the day-to-day group financial affairs (including annual audits), ensuring TUHF compliance with relevant legislation and regulation, keeping the board informed of its legal responsibilities.

#### **Loan and Credit committee**

Meeting monthly, or more frequently as required, the primary mandate of the loan committee is to:

- review and recommend changes to the group's credit and loan policy
- provide guidance on all aspects of project development (including procedures for project preparation and approval)
- evaluate and approve financing and guarantees of projects – within the established value band delegated to the committee by the board
- reporting approved projects to the board



Members: Paul Jackson (Committee Chairman and CEO), Cas Coovadia (Board Member), Robert Emslie (Board Member), Jill Strelitz (Board Member), Mandu Mamatela (Board Member), Ilona Roodt (Financial Manager), Belinda Cooke (Loan Administration Manager).

By invitation: TUHF Portfolio Managers; Nano Makwela, Rekwele Mmatli, George Chauke, Lusanda Mbeje, Med Kwesiga, Khumbelani Chikomo, Andre van Rooyen (Portfolio Manager)

#### **Remuneration Committee**

Meeting a minimum of twice a year, the main directive of the remuneration committee is to:

- review employee earnings (including benefits) to maintain best practices and ensure competitive remuneration packages
- review, recommend and approve, on an individual basis, executive remuneration packages
- review recommend, and approve salary and performance increments
- review and recommend annual incentive bonuses

Members: Samson Moraba (Committee Chairman and Group Chairman), Cas Coovadia (Board Member), Mandu Mametela (Board Member

By invitation: Ilona Roodt (Financial Manager), Sally Blaine (Human Resource Consultant)

#### **Audit and Risk Committee**

Meeting a minimum of two to three times per annum the finance and audit committee was established to:

- review group accounting policy and practice and, when necessary recommend changes
- review group financial, operational and internal control systems and, when required, make recommendations to the board
- monitor management's compliance with statutory and board-imposed regulations, and ensure management's comprehensive reporting to the board
- evaluate the group's audit, and review all external audit reports and management letters
- review annual financial statements, interim statements and, for consideration and approval by the board, notices to members

Members: Cas Coovadia (Committee Chairman and Board Member), Robert Emslie (Board Member), Mandu Mametela (Board Member), Paul Jackson (CEO), Samson Moraba (Group Chairman), Ilona Roodt (Financial Manager)

#### Risk management committee

Effective execution of business strategy depends on the ability to take calculated risks without compromising the stakeholder interests. Accountable to the Audit and Risk Commitee, the risk management committee meets every second month to monitor and control risk exposure. Sound risk management allows us to anticipate and respond to changes in our business environment and take considered decisions when faced with conditions of uncertainty. The group risk management process is carefully structured, implemented, monitored and reviewed to help ensure that all associate companies within the group operate within clearly defined parameters and objectives.

Major group risks:

- credit
- liquidity
- market
- operational
- compliance
- investment management
- business
- solvency

Members: Ilona Roodt (Committee Chairperson and Financial Manager), Belinda Cooke (Loan Administration Manager), Paul Jackson (CEO), Rose Valloo (Accountant), Med Kwesiga (Portfolio Manager), Khumbelani Chikomo (Portfolio Manager)

#### Management committee

Weekly meetings to:

- evaluate and approve, within board approved value bands, project financing and guarantees
- recommend to the loan committee viable projects that exceed established value bands
- assess the effectiveness of the group's loan and credit policy
- assess all operational aspects of projects, financing, development and implementation including procedures for project preparation and approval

Members: Paul Jackson (Committee Chairman and CEO), Ilona Roodt (Financial Manager), Belinda Cooke (Loan Administration Manager)

#### Investing for the future

"... TUHF has invested significantly in its IT infrastructure ..."

There is little doubt that we need technology to meet the demands of a growing business in a rapidly changing and challenging financial environment. In the last three years TUHF has invested significantly in its IT infrastructure, dramatically improving our ability to access and report real time information. Our IT system boasts loan workflow capability plus integrated default management and portfolio management capability. Reporting has improved significantly with management striving for real time financial reporting. Such investment will ensure that TUHF continues to meet reporting and governance requirements. Accountable and principled business practices throughout the group promote the ethical behaviour and decision making of the board, our managers and our employees.

## **DIRECTORS' RESPONSIBILITIES**

and approval of the annual financial statements

In accordance with Companies Act requirements, the directors are responsible for the preparation of the annual financial statements which conform with International Financial Reporting Standards (IFRS) and which, in accordance with those standards, fairly present the state of affairs of the company and the group as at the end of the financial year, and the net income and cash flows for that period.

It is the responsibility of the independent auditors to report on the fair presentation of the financial statements.

The directors are ultimately responsible for the internal controls. Management enables the directors to meet these responsibilities. Standards and systems of internal control are designed and implemented by management to provide reasonable assurance as to the integrity and reliability of the financial statements in terms of IFRS and to adequately safeguard, verify and maintain accountability for group assets. Accounting policies supported by judgements, estimates and assumptions which comply with IFRS, are applied on a consistent and going concern basis. Systems and controls include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties.

Systems and controls are monitored throughout the group. Greater detail of such, including the operation of the risk management function, is provided in the corporate governance section and the risk management section of this report.

Based on the information and explanations given by management, the directors are of the opinion that the controls are adequate and that the financial records may be relied upon for preparing the financial statements in accordance with IFRS and maintaining the group's assets and liabilities. Nothing has come to the attention of the directors to indicate that any breakdown in the functioning of these controls resulting in material loss to the group, has occurred during the year up to the date of this report.

The directors have a reasonable expectation that the company and the group have adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

The company and the group financial statements prepared in accordance with IFRS which appear on pages 15 to 46 were approved by the board of directors on 5 August 2009 and signed on its behalf by

**S MORABA** Chairman P JACKSON CEO

## REPORT OF THE INDEPENDENT AUDITORS

To the members of

#### Trust for Urban Housing Finance

(Association incorporated under Section 21)

#### **Report on the Financial Statements**

We have audited the accompanying financial statements and group financial statements of Trust for Urban Housing Finance, which comprise the balance sheets as at 31 March 2010, and the income statements, statements of changes in equity and cash flow statements for the year then ended, and a summary of significant accounting policies and other explanatory notes set out on pages 15 to 46.

#### **Management's Responsibility**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and in the manner required by the Companies Act of South Africa. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance that the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's

preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.

An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements present fairly, in all material respects, the financial position of Trust for Urban Housing Finance and of the group as of 31 March 2010, and of their financial performance and their cash flows for the year then ended are in accordance with International Financial Reporting Standards and the Companies Act of South Africa.

800 Spencer Neward Comb) Finc.

**BDO Spencer Steward (Johannesburg) Inc**Registered Auditors

Johannesburg Thursday 5 August 2010

13 Wellington Road Parktown 2193

## **COMPANY SECRETARY'S CERTIFICATE**

To the members of

#### **Trust for Urban Housing Finance**

In accordance with the provisions of the Companies Act, I certify that in respect of the year ended 31 March 2010, the company has lodged with the Registrar of Companies all returns prescribed by the Act and that all such returns are true, correct and up to date.

I Roodt

Johannesburg

Thursday August 5 2010

## REPORT OF THE DIRECTORS

To the members of

#### TRUST FOR URBAN HOUSING FINANCE

Your directors submit their report for the year ended 31 March 2010

#### **Nature of activities**

The company and its subsidiaries are development finance organisations that provide short and long term finance to landlords, social housing institutions and tenant based collectives for the purchase, construction, conversion and improvement of property within South African inner city precincts, where the objective is the supply of rental housing. The company and its subsidiaries offer loan funding for such projects by way of different products secured by the property asset or approved exit structures.

#### **Group structure**

The Trust for Urban Housing Finance implemented a new commercial structure during the current financial year.

#### **Trading results**

The results are fully disclosed in the attached financial statements.

#### **Loan impairment**

It is the opinion of management that the realisable values of collateral held in respect of group advances exceed the book value of such advances. Advances always contain certain balances, that although not yet identified as a problem, will prove to be irrecoverable. Similarly certain clients and advances may display certain triggers such as late or non payment and an assessment of the project collateral must be considered. The group does not have sufficient historical data to estimate with any degree of accuracy what these losses may be. Management has conservatively, based on risk profiles, estimated the potential impairment of advances on a collective basis. Applying management's methodology a loan impairment of R 5 766 653 (2009 - R 7 933 070) for the year under review has been written off. A risk rating of certain projects has resulted in the impairment provision of mortgage loans being reduced to R 1 326 715 (2009 - R 5 795 612) and R 1 591 764 (2009 R 954 641) being provided for bridging finance loans.

Refer to Note 27 for additional information regarding these impairments and on how the group manages credit risk.

#### **Taxation**

In terms of section 10(1)(cc) of the Income Tax Act, the company is exempt from taxation. However, with the introduction of section 30, the company needed to re-apply for exemption as a public benefit organisation.

The company has submitted such an application. The South African Revenue Services has advised that exemption will be granted in terms of paragraph 3(f) subparagraph (a) and (b) of the Ninth Schedule of Income Tax Act. However this exemption is subject to conditions prescribed by the Minister of Finance, which to date have not been promulgated. Not withstanding this advice, the company has been in contact with the SARS' Tax Exemption Unit to seek further clarification on the company's status concerning its changed business operations since the application was submitted in October 2003. We await final confirmation from SARS as to the requirements for compliance.

The directors, however, believe that it would be prudent to provide for tax where the company has taxable income. To this end no additional tax was provided in respect of the company with the accrual remaining at R 7 468 534. An amount of R 1 994 849 was paid by TUHF (Pty) Ltd in respect of provisional tax payments (2009 nil). The company's subsidiary, Intuthuko Equity Fund (Pty) Ltd, provided normal taxation of R 14 988 ( 2009 - R 24 695) and TUHF Properties (Pty) Ltd provided deferred tax only in the current year of R 233 and increasing the assessable loss to R 280 016 for 2010. TUHF Holdings (Pty) Ltd has provided R 228 273 in the current year for tax ( 2009 nil) and TUHF Bridge (Pty) Ltd provided R 261 210 ( 2009 - R 369 667).

#### **Funding**

During the year under review, the company and a subsidiary secured the following funding facilities:

- R 50 million from Momentum Group Limited, repayable in full by December 2010.
- R 200 million from the Development Bank of South Africa.
- An additional R 100 million facility from the National Housing Finance Corporation was approved in June 2009.
- An additional R 50 million facility from Cadiz Group was approved and is used exclusively to fund our Durban Branch projects managed in Johannesburg.
- Talks with new funders such as ABSA and First National Bank are currently underway.
- Future additional funding will be sourced through the securitisation structure dealt hereunder in this report.

#### **Securitisation**

The company's current financing structure is a number of single negotiated lines of credit, each with a respective value and specific conditions and procedures. The growth of approved loans reduces the efficiency and flexibility of this structure as well as not meeting volume needs.

It has become clear to the directors that at this point in the company's growth, the financing structure needs to be reviewed in order to establish:

- Flexible volume of wholesale funds
- Decreased average cost of wholesale financing
- Financial efficiency
- Increased commercial independence

In consultation with financial advisors, these objectives will be achieved by the securitisation of the mortgage finance business. Negotiations are well advanced, with the demand for participation high and many reputable companies indicating a willingness to participate. The current credit crunch and lack of liquidity in the market is impacting on the implementation of the securitisation structure which remains under consideration.

The company has appointed Mettle Specialised Finance to conclude the securitisation transaction following a change in Futuregrowth Asset Management's transaction focus from arranger to potential investor.

Significant progress has been made in this regard in that TUHF has committed funders in place to finalise the securitisation making an estimated R 600 million in new funding available. The capital markets currently show signs of improving but remain cautious.

#### Organisational Structure

A new organisational structure was implemented during the year. The company sold its loan book to a newly formed company TUHF (Pty) Ltd, a company wholly owned by TUHF Holdings (Pty) Ltd at book value less the impairment allowance. The shares in TUHF Bridge (Pty) Ltd were sold to TUHF Holdings (Pty) Ltd at net asset value. The Trust for Urban Housing Finance owns 70% of TUHF Holdings (Pty) Ltd and the remaining 30% is held by the National Housing Finance Corporation Limited.

#### Support Programme for Social Housing

In terms of an agency agreement entered into in July 2004 the company was appointed by the National Housing Finance Corporation as its agent and representative to manage the implementation and operations of the support programme for social housing, funding of which originated from the Commission of the European Community amounting to R 23.1 million. The company's duties of agent were concluded during June 2007, but negotiations may be renewed to increase agency funds and expand the company's role further.

#### **Equity Funding**

One of the principles of the company's lending approach is to support emerging entrepreneurs and black economic empowerment. To assist in the financial gearing of their projects, the company provides emerging entrepreneurs, who qualify for debt support, equity type finance in the form of variable interest subordinated loans.

The initial R2 million received from the Gauteng Partnership Fund for this purpose has been fully committed and drawn down. An agreement for an additional R 8 million has been approved and implemented. TUHF have drawn down R 2.7 m of this facility.

#### **Directors and Secretary**

Details of the directors and secretary of the company are given on page 50.

#### **Auditors**

The groups auditors are BDO South Africa Inc.

#### Members' funds

There are no members' funds.

#### Members' guarantee

The company is an Association without share capital incorporated under Section 21 of the Companies Act and limited by guarantee. In terms of the Memorandum of Association, each member of the company guarantees to contribute R 1 (one rand) in the event of the company being wound up. At the balance sheet date the guarantee value amounted to R 12 (2009 - R 12)

#### **Subsidiary Companies**

Information regarding the company's interest in its wholly owned subsidiaries are given in Note 27.

## BALANCE SHEETS as at 31 March 2010

		GROUP		C	COMPANY	
		2010	2009	2010	2009	
	Note	R	R	R	R	
ASSETS						
Cash and bank current accounts	1	329,864	418,460	38,184	396,036	
Money market assets	2	34,926,801	37,845,560	6,879,551	33,363,903	
Advances	3	926,759,490	606,391,753	5,077,163	577,806,256	
Other assets	5	1,355,485	2,078,024	347,012	1,984,033	
Deferred taxation	23	1,794,038	5,347,386	-	4,722,763	
Subsidiary companies	6	-	-	28,848,438	37,555,689	
Equipment and intangible assets	7	4,613,113	2,558,290	-	2,558,290	
Total Assets		969,778,791	654,639,473	41,190,348	658,386,970	
LIABILITIES						
Taxation	12	7,034,486	7,960,363	7,492,805	7,583,124	
Other liabilities	8	960,780	802,334	-	794,832	
Deferred Taxation	23	-	-	178,671	-	
Equalisation of rental	9	50,325	36,189	-	36,189	
Accruals	10	3,528,208	1,192,240	-	1,192,240	
Subsidiary companies	6	-	-	9,567,426	5,585,818	
Non-interest bearing borrowings	13	1,440,428	11,350,102	-	10,000,092	
Interest bearing borrowings	14	925,550,200	611,365,051	-	611,365,051	
Total liabilities		938,564,428	632,706,279	17,238,902	636,557,346	
DEFERRED INCOME						
Deferred income	11	3,798,369	6,636,753	-	6,636,753	
EQUITY CAPITAL AND RESERVES						
Members funds		-	-	-	-	
Non Controlling interest		731,500	-	-	-	
Reserves		26,684,495	15,296,441	23,951,446	15,192,871	
Minority interest		-	-	-	-	
Total liabilities, deferred income and reserves		969,778,791	654,639,473	41,190,348	658,386,970	

## INCOME STATEMENT for the year ended 31 March 2010

		GROUP			COMPANY	
		2010	2009	2010	2009	
	Note	R	R	R	R	
Interest Income	18	102,509,672	89,947,798	41,132,712	87,871,996	
Interest Expenses	19	70,231,863	66,520,131	27,967,208	66,688,262	
Net interest income	_	32,277,810	23,427,667	13,165,503	21,183,734	
Notional interest on present valuing of						
financial assets and liabilities		(32,606)	372,125	-	471,682	
Present valuing financial assets		(123,019)	-	-	-	
Present valuing financial liabilities		90,413	372,125	-	471,682	
Loan impairment	20 _	5,766,653	7,933,069	2,407,061	6,634,612	
Income from lending activities		26,543,763	15,122,473	10,758,442	14,077,440	
Non-interest income	21 _	11,061,857	3,520,317	10,967,359	3,831,284	
Operating income		37,605,620	18,642,790	21,725,801	17,908,724	
Operating expenditure	22 _	22,512,859	18,173,827	8,065,796	17,778,949	
Profit before taxation		15,092,762	468,963	13,660,005	129,775	
Dividends		13,032,702	400,505	13,000,003	125,775	
Taxation	23	5,410,112	673,183	4,901,430	585,502	
Net profit for the year	_	9,682,650	(204,220)	8,758,575	(455,727)	

## STATEMENT OF CHANGES IN EQUITY for the year ended 31 March 2010

	Share capital	Retained income	Minority Interest	Total equity
Company				
Balance at 31 March 2008	-	15,648,598	-	15,648,598
Changes in equity				
Total recognised income and expenses for the year	-	(455,727)	-	(455,727)
Balance at 31 March 2009	-	15,192,871	-	15,192,871
Total recognised income and expenses for the year	-	8,758,575	-	8,758,575
Balance at 31 March 2010	-	23,951,446	-	23,951,446
Group				
Balance at 31 March 2008	-	15,500,661	-	15,500,661
Changes in equity				
Total recognised income and expenses for the year	-	(204,220)	-	(204,220)
Balance at 31 March 2009		15,296,441		15,296,441
Total recognised income and expenses for the year	-	9,682,650	-	9,682,650
Minority interest - share issue	-	-	2,436,904	-
Controlling shareholder share	-	1,705,405	(1,705,405)	-
Balance at 31 March 2010	-	26,684,495	731,500	24,979,091

## CASH FLOW STATEMENT for the year ended 31 March 2010

			GROUP	C	OMPANY
		2010	2009	2010	2009
	Note	R	R	R	R
Cash flows from operating activities					
Interest received		94,624,893	92,199,832	37,120,588	87,048,574
Interest paid		(72,700,050)	(69,159,791)	(27,967,208)	(66,644,107)
Taxation		(2,392,920)	-	-	-
Cash received from clients		1,685,880	910,319	1,685,880	910,321
Cash paid to suppliers and employees		(21,971,661)	(19,090,477)	(8,065,796)	(16,663,218)
Net cash inflow from operating activities	26	(753,857)	4,859,883	2,773,463	4,651,570
Cash flows (utilised)/generated by					
investing activities		(308,965,877)	(232,313,281)	591,749,477	(215,433,027)
(Acquisition) / Disposal of equipment		(2,054,823)	(1,430,437)	2,558,290	(1,430,437)
Cash advances, net of repayments		(320,367,737)	(258,137,563)	572,729,093	(243,128,659)
Guarantees transferred		-	-	18,801,577	-
Advance settlements received		13,456,683	27,254,719	10,349,376	27,254,719
(Increase)/Decrease in investments		-	-	(12,688,859)	1,871,350
Cash flows from financing activities		304,275,475	209,230,967	(621,365,143)	209,230,967
(Decrease)/ Increase in interest bearing	Г				
borrowings		314,185,149	278,390,758	(611,365,051)	275,875,074
Repayment of interest / non interest					
bearing borrowings		(9,909,674)	(69,159,791)	(10,000,092)	(66,644,107)
Investment by minority shareholder			_	_	-
Net increase/(decrease) in cash resources					
for the year		(5,444,259)	(18,222,431)	(26,842,203)	(1,550,490)
Cash and cash equivalents at beginning					
of the year	_	38,264,020	56,486,451	33,759,939	35,310,429
Cash and cash equivalents at end of the year	_	35,256,665	38,264,020	6,917,735	33,759,939
Made up as follows:					
Cash and bank current accounts	1	329,864	418,460	38,184	396,036
Money market assets	2_	34,926,801	37,845,560	6,879,551	33,363,903
		35,256,665	38,264,020	6,917,735	33,759,939

## **ACCOUNTING POLICIES**

#### 1. Accounting Convention

The company is registered under the Companies Act, as an Association not for gain and as such no part of its income or property shall be distributed or transferred to its members directly or indirectly. All reserves of the company are therefore non-distributable.

#### 2. Principal accounting policies

The financial statements have been prepared in accordance with International Financial Reporting Standards, and in the manner required by the Companies Act in South Africa. The financial statements are prepared under the historical cost convention as modified by the application of fair value to financial assets and liabilities where applicable.

#### 3. Basis of consolidation

The group financial statements include those of the company and its subsidiaries. Subsidiaries are companies in which the group, directly or indirectly, has the power to exercise control. Control is achieved where the group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. Where a subsidiary is a newly registered company, the results are included from the date of incorporation. Intergroup balances, inter-group transactions and resulting profits are eliminated on consolidation.

#### 4. Equipment

The cost of an item of equipment is recognised as an asset when:

- it is probable that future economic benefits associated with the item will flow to the company; and
- the cost of the item can be measured reliably.
- Costs include costs incurred initially to acquire equipment and costs incurred subsequently to add to and replace part of it. Equipment is stated at cost less accumulated depreciation and any impairment losses. Depreciation is calculated on the straight line method to write off the cost of assets to their residual values over their estimated useful lives at the following rates: Computer hardware 25% per annum
   Office furniture 20% per annum
   Office equipment 25% 33.33% per annum
- The residual value and the useful life of an asset are reviewed on an annual basis and should expectations differ from previous estimates, changes are accounted

for as a change in accounting estimates, in accordance with IAS 8.

 The gain or loss arising from the derecognition of an item of equipment is included in the income statements.
 The gain or loss arising from the derecognition of an item of equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

#### 5. Intangible assets

An intangible asset is recognised when it is probable that the expected future economic benefits that are attributable to the asset will flow to the group and the cost of the asset can be measured reliably. Intangible assets are initially recognised at cost.

An intangible asset arising from development is recognised when:

- It is technically feasible to complete the asset so that it will be available for use.
- There is an intention to complete the development and an ability to use it.
- It will generate probable future economic benefits.
- The expenditure attributable to the asset during its development can be measured reliably.
   Intangible assets are carried at cost less any accumulated amortisation and any impairment losses. Amortisation is provided to write down the intangible assets on a straight line basis to their residual basis as follows: Computer software – 20% per annum.

#### 6. Financial instruments

The group classifies financial instruments on initial recognition as a financial asset or a financial liability in accordance with the substance of the contractual arrangement. Financial assets and liabilities are recognised on the group's balance sheet when the group becomes party to the contractual provisions of the instrument. Financial assets and liabilities are recognised initially at fair value.

#### Cash, bank, current accounts and money market assets:

Cash equivalents are short term highly liquid investments that are readily convertible to known amounts of cash and are subject to insignificant risk in changing value. Cash and cash equivalents are measured at fair value. Money market assets are disclosed separately and not included in cash.

Cash held in trust are funds deposited into the group's attorneys' trust account to facilitate the issue of purchase

guarantees and payment of the purchase price to the property seller on the bond and transfer registration. Cash and cash equivalents held in trust are initially measured at fair value and subsequently measured at amortised cost.

#### Advances and receivables:

Advances and receivables are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest rate method. Appropriate allowances for estimated irrecoverable amounts are recognised in profit or loss. Refer to accounting policy on Impairment.

A hybrid loan exists in advances made by Intuthuko Equity Fund (Pty) Ltd where variable interest rates are based on the calculated yields of the borrower's own equity. This yield determines the interest payable by the borrowers on the equity element of the contract and is recognised as interest on investments in the income statements. Where this yield is negative the equity investment element of the loan has no value and the loan element is recognised at amortised cost.

#### Loans to (from) subsidiary companies:

These loans are recognised initially at fair value plus direct transaction costs. Subsequently, these loans are measured at amortised cost using the effective interest rate method, less any impairment loss recognised to reflect irrecoverable amounts.

#### Trade and other payables and borrowings:

Trade payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method.

Fees earned on financial assets are recognised in accordance with the loan agreements. These are capitalised to the value of the loan and credited to non-interest income as the fee is earned.

#### **Derecognition:**

A gain or loss arising from a change in financial asset or liability is recognised as follows:

Financial assets and financial liabilities carried at amortised cost:

a gain or loss is recognised in profit or loss when the financial asset or liability is derecognised or impaired, and through the amortisation process.

Financial assets are derecognised when the rights to receive cashflows expire or are transferred together with risks and rewards of ownership.

Financial liabilities are derecognised when the group's obligation specified in the contract is discharged, cancelled or has expired.

#### Offset:

When a legally enforceable right of offset exists for financial assets and liabilities, and there is an intention to settle the liability and realise the asset simultaneously or to sell on a net basis, all related financial effects are offset.

#### 7. Impairment - financial assets

#### Loans and advances:

At each balance sheet date, an assessment is made whether there is an indication that an asset may be impaired.

Loans and advances are stated net of impairment. Where carrying values of individual loans and advances are less than discounted amounts, realisable or net of recoveries from collateral, a provision is made for the differences as loan impairment. Advances are subject to a risk rating evaluation that takes into consideration inter alia the overall risk profile, collateral cover, payment record, past experiences, customers' co-operation in abiding by loan conditions and the economic climate.

Impairment losses and subsequent reversals thereof, or recoveries of amounts previously impaired, are reflected in the income statement. Advances impaired are written off once all reasonable attempts at collection have been made and there is no realistic prospect of recovering outstanding amounts.

Non-performing loans are identified during periodic evaluations of advances. Loans and advances are considered non-performing when amounts are considered due and unpaid for 3 months. Loans are analysed on a case by case basis taking into account any breach of key loan conditions. The impairment of non-performing loans takes account of past loss experiences adjusted for changes in economic conditions and the nature and level of risk exposure since the recording of the historic losses.

When a loan carried at amortised cost has been identified as impaired, the carrying amount of the loan is reduced to an amount equal to estimated future cashflows, including the recoverable amount of any collateral. The carrying amount of the asset is reduced through the use of an impairment allowance account, and the amount of the loss is recognised as a credit impairment in the income statement.

### **ACCOUNTING POLICIES** continued

If the group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in the group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment for impairment.

Impairment of performing loans can only be accounted for if there is objective evidence that a loss event has occurred after the initial recognition of the financial asset, but before the balance sheet date. In order to provide for latent losses in a portfolio of loans that have not yet been individually identified as impaired, a credit impairment for incurred but not yet reported losses is recognised based on historic loss patterns.

Increases in loan impairments and any subsequent reversals thereof, or recoveries of amounts previously impaired, are reflected in the income statement. Previously impaired advances are written off once all reasonable attempts at collection have been made and there is no realistic prospect of recovering outstanding amounts. Any subsequent reductions in amounts previously impaired are reversed by adjusting the allowance account, and the amount of the reversal is recognised as a reduction in impairment for credit losses in the income statement. Subsequent recoveries of previously written off advances are recognised in the income statement.

#### 8. Provisions

"Provisions are recognised, when the group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made. The amount of a provision is the present value of the expenditure expected to be required to settle the obligation. Provisions are not recognised for future operating losses.

Contingent assets and contingent liabilities are not recognised."

#### 9. Significant judgements

In preparing the annual financial statements, management is required to make estimates and

assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the financial statements.

#### 10. Asset impairment – non-financial assets

"The group assesses at each balance sheet date whether there is any indication that an asset may be impaired. If any such indication exists, the company estimates the recoverable amount of the asset. Sources of estimation uncertainty that has a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities arises in the directors estimate of the impairment of financial assets. The recoverable amount of an asset, or a cash-generating unit is the higher of its fair value less costs to sell and its value in use.

If the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. That reduction is an impairment loss.

An impairment loss of assets carried at cost less any accumulated depreciation or amortisation is recognised immediately in profit or loss. An entity assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for assets may no longer exist or may have decreased. If any such indication exists, the recoverable amounts of those assets are estimated.

The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined, had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss of assets carried at cost less accumulated depreciation or amortisation is recognised immediately in profit or loss. "

#### 11. Interest income and expense

Interest income and expense are recognised in the income statement for all interest bearing instruments using the effective interest method. In terms of this method, interest receipts and payments are brought into account in proportion to the balance outstanding on a time proportional basis. Disclosed separately in the income statements is the notional interest on present valuing

financial assets and liabilities carried at amortised cost. When a loan is in arrears for 4 months the recognition of interest income is suspended.

#### 12. Non-interest revenue

Revenue from the provision of services is recognised on an amortising basis over the loan period to which the service relates. The service is rendered by reference to the stage of project completion in accordance with the substance of the relevant legal agreements. The amortising basis of calculation approximates the recognition of interest using the effective interest rate method. If the loan is settled early, the fee is recognised in full when settled. Agency fees, profit on sale and other non interest revenue is recognised on an accrual basis as the service is rendered.

#### 13. Taxation

The charge for current tax is based on the results for the year as adjusted for items of income and expenditure which are tax free or disallowed. It is calculated using the current enacted tax rate.

Deferred taxation is accounted for using the balance sheet liability method in respect of temporary differences arising from differences of the carrying amount of assets and liabilities in the financial statements and the corresponding tax base used in the tax computation.

Deferred taxation liability is recognised for all taxable temporary differences. Deferred taxation assets are the amounts of income taxes recoverable in future periods in respect of deductable temporary differences or the carry forward of unused tax losses.

A deferred taxation asset is recognised to the extent that it is probable that future taxable profits will be available against which the unused tax losses and/or timing differences can be utilised. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of the asset or liability, and is not discounted. Deferred tax assets are reviewed at each balance sheet date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled.

#### 14. Operating leases - Office rental

Operating lease payments are recognised as an expense on a straight line basis over the lease term.

#### 15. Employee benefits

Short term employee benefits:

The cost of all short term employee benefits are recognised during the period in which the employee renders the related service.

The accruals for employee entitlements to salaries, annual and sick leave represent the amount which the Group has a present obligation to pay as a result of employees' services provided up to the balance sheet date. The accruals have been calculated at undiscounted amounts based on current wage and salary rates.

Retirement benefits:

Contributions to defined contribution funds are charged against income as incurred.

## 16. Standards and interpretations not yet effective

The following new standards, amendments and interpretations are not yet effective for the current financial year. The Group will comply with the new statements from the effective date or when the statement becomes applicable.

## ACCOUNTING POLICIES (continued)

Title	New amendment to standard / interpretation	Annual period starting on or after
IFRS 1 amendment: Measurement of the cost of investments Refers to the cost of investments in subsidiaries , jointly controlled entities and associates when adopting IFRS for the first time.	New interpretation	01 July 2009
Relief to first time adopters of IFRS from providing additional disclosure introduced through IFRS 7 in March 2009	New interpretation	01 July 2010
IFRS 2 amendment: Share based payment  Amendments relating to group cash-settled share-based payment transactions - clarity of the definition of the term Group and where in a group share based payments must be accounted for.	New interpretation	01 January 2010
IFRS 7 amendment: Financial instruments Refers to specific disclosure of instrument fair value and liquidity risk.	New interpretation	01 July 2009
IFRS 9 amendment: Financial instruments Refers to part 1 of a three–part project to replace IAS 39 Financial Instruments and Measurement.	New standard	01 January 2013
IAS 1: Presentation of financial statements Current/non-current classification of convertible instruments.	New interpretation	01 January 2010
IAS 7 : Statement of cash flows Classification of expenditure on unrecognised assets.	New interpretation	01 January 2010
IAS 17: Leases Classification of leases of land and buildings.	New interpretation	01 January 2010
IAS 24: Related party disclosures Definition of a related party clarified.	New interpretation	01 January 2011
IAS 32: Financial instruments: Presentation Accounting for rights issues.	New interpretation	01 February 2010
IAS 36: Impairment of assets Unit of accounting for goodwill impairment test.	New interpretation	01 January 2010
IAS 39: Impairment of assets Cashflow hedge accounting.	New interpretation	01 January 2010
IFRIC 19: Extinguising financial liabilities with equity instruments Clarifies the requirements of International Financial Reporting Standards (IFRSs) when an entity renegotiates the terms of a financial liability with its creditor and the creditor agrees to accept the entity's shares or other equity instruments to settle the financial liability fully or partially.	New interpretation	01 July 2010

## NOTES TO THE FINANCIAL STATEMENTS (continued)

as at 31 March 2010

	GROUP		COMPANY	
	2010	2009	2010	2009
	R	R	R	R
. Cash bank current accounts and short term assets				
Cash	25,505	1,041	_	1,041
Current accounts	304,359	417,419	38,184	394,995
_	329,864	418,460	38,184	396,036
. Money market assets				
Call accounts	11,070,105	9,740,996	6,879,551	5,259,338
Deposits for payment guarantees	23,380,650	_	_	_
Deposits pending property transfer registrations	476,046	28,104,564	_	28,104,565
_	34,926,801	37,845,560	6,879,551	33,363,903
. Advances				
Johannesburg inner city	943,235,328	622,421,520	5 524 460	590 989 954
Loan impairment (see note 4)	(13,979,778)	(14,493,563)	(279,733)	(12,254,944)
Notional interest on present valuing advances	(484,431)	(607,450)		
Suspended interest	(2,011,628)	(928,754)	(167,564)	(928,754)
-	926,759,490	606,391,753	5,077,163	577,806,256
- Maturity analysis				
Within 1 year	67,215,998	49,684,267	5,524,460	21,306,388
Within 2 to 5 years	119,060,988	117,547,930	J,JZ-1,-100	115,807,988
			_	
Within 6 to 10 years	233,090,337	229,004,590	_	228,262,668
Within 11 to 15 years -	523,868,005	226,184,733	-	225,612,910
-	943,235,328	622,421,520	5,524,460	590,989,954
Geographical analysis	60 500 544	FF 000 640		FF 634 444
Bellevue	68,532,511	55,920,619	_	55,631,444
Berea	186,593,573	117,284,153	5,524,460	107,890,298
Bertrams	3,883,669	2,351,581	_	2,351,581
Bez Valley	2,371,686	_	_	-
Braamfontein	14,590,887	7,666,454	_	7,666,454
Doornfontein	37,125,605	34,102,517	_	34,102,517
Durban	16,653,526	_	_	-
Fairview	4,207,419	1,703,800	_	1,652,403
Germiston	14,655,251	6,622,181	_	6,622,181
Highlands North	2,497,055	2,420,711	_	2,420,711
Hillbrow	141,943,152	84,895,651	_	84,517,895
Johannesburg CBD	208,582,537	131,880,923	_	111,531,264
Jeppestown	6,725,357	4,567,634	_	4,567,634
Joubert Park	50,509,980	23,537,007	_	23,139,418
Lorentzville	5,034,979	5,156,393	_	4,984,677
Malvern	6,111,814	3,109,988	_	3,109,988
Marshalltown	42,414,545	28,715,610		28,715,610
Orange Grove	7,769,361	7,451,215	_	
Pretoria			_	7,451,215
	24,056,700	23,114,983	_	22,714,566
Regent's Park	-	561,806	_	561,806
Rouxville	3,964,773	4,084,920	-	4,084,920
Selby	6,660,341	6,919,875	_	6,919,875
Springs	117,222		_	
Troyeville	7,224,629	2,500,589	-	2,500,589
Turf Club	1,304,605	_	_	-
Vanderbijlpark	1,459,589	1,499,658	_	1,499,658
Yeoville	78,244,562	66,353,252	_	66,353,250
reoville	70,244,302	00,333,232		00,555,250

## NOTES TO THE FINANCIAL STATEMENTS (continued) as at 31 March 2010

		GROUP		COMPANY
	2010	2009	2010	2009
	R	R	R	R
<b>4. Loan impairment</b> Balance at beginning of the year Impairments transferred in	14,493,563 8,681,309	6,560,493	12,254,944 -	5,620,332
Reversal of provision: loan written off Impairments raised during the year Impairments transferred to TUHF Pty Ltd	(4,468,897) 3,955,113 (8,681,309)	7,933,070 -	(4,468,897) 1,174,996 (8,681,310)	6,634,612 -
Balance at the end of the year Refer to Note 27 for further details	13,979,778	14,493,563	279,733	12,254,944
5. Other assets Staff receivables		16,964	-	16,964
Interest receivable	754,259	1,722,440	-	1,557,989
Other receivables	482,643	-	347,012	163,597
Prepaid expenses	118,582 1,355,485	1,739,404	347,012	 1,738,550
Terms: Amounts receivable are current	1,333,403	1,733,404	347,012	1,730,330
6. Subsidiary companies				
Opening Balance: Amount owing by subsidiari	es		31,969,871	33,960,176
Payments by subsidiaries			(29,454,765)	
Advances to subsidiaries		-	2,515,105.74	3,595,513 37,555,689
		-		37,333,003
Investment in subsidiary			26,333,332	- -
Share capital			1,427	-
Share premium Equity loan			26,331,905	-
		_	28,848,438	37,555,689
Advance from subsidiary company			(9,567,426)	(5,585,818)
Net amount owing to subsidiaries (Note 28)		_	19,281,012	31,969,871
	GROUP	GROUP	GROUP	TOTAL
	Office furniture	lusta un aribala.	Computer	
	and equipment	Intangible assets	hardware and fax	
	R	R	R	R
7. Equipment				
Year ended 31 March 2010 Net book value at 1 March 2009	422,095	1,923,521	212,674	2,558,290
Cost	781,259	2,241,670	756,121	3,779,053
Accumulated depreciation Additions during the year	(359,164) 162,571	(318,149) 2,222,706	(543,447) 380,653	(1,220,763) 2,765,930
Disposals during the year	102,371	2,222,700	(27,096)	(27,096)
Depreciation for the year	(130,690)	(425,129)	(128,192)	(684,011)
Net book value at 31 March 2010 Cost	<b>453,976</b> 943,830	3,721,098	438,039	4,613,113
Accumulated depreciation	(489,854)	4,464,376 (743,278)	1,109,678 (671,639)	6,517,884 (1,904,771)
Year ended 31 March 2009				
Net book value at 1 April 2008	138,622	668,154	329,284	1,136,060
Cost	400,332	722,696	797,789	1,920,817
Accumulated depreciation	(203,152)	(54,542)	(468,505)	(726,199)
Additions during the year Depreciation for the year	380,927 (89,247)	1,518,974 (213,139)	(41,668) (125,413)	1,858,233 (427,799)
Net book value at 31 March 2009	422,095	1,923,521	212,674	2,558,290
Cost	781,259 (250,164)	2,241,670	756,121 (542,447)	3,779,053
Accumulated depreciation	(359,164)	(318,149)	(543,447)	(1,220,763)

	COMPANY Office furniture and equipment	COMPANY  Intangible assets	COMPANY Computer hardware and fax	TOTAL
	R	R	R	R
7. Equipment continued				
Year ended 31 March 2010				
Net book value at 1 April 2009	422,095	1,923,521	212,674	2,558,290
Cost	781,259	2,241,670	756,121	3,779,050
Accumulated depreciation	(359,164)	(318,149)	(543,147)	(1,220,460)
Additions during the year	(10,489)	819,807	242,995	1,052,313
Depreciation for the year	(50,634)	(144,304)	(41,423)	(236,361)
Disposal	(360,972)	(2,599,024)	(414,246)	(3,374,242)
Net book value at 31 March 2010		-	-	-
Cost	-	-	-	-
Accumulated depreciation	-	-	-	-
Year ended 31 March 2009				
Net book value at 1 April 2008	130,415	668,154	329,284	1,127,853
Cost	400,332	722,696	797,789	1,920,817
Accumulated depreciation	(269,917)	(54,542)	(468,505)	(792,964)
Additions during the year	380,927	1,518,974	(41,668)	1,858,233
Depreciation for the year	(89,247)	(213,139)	(125,413)	(427,799)
Net book value at 31 March 2009	422,095	1,923,521	212,674	2,558,290
Cost	781,259	2,241,670	756,121	3,779,053
Accumulated depreciation	(359,164)	(318,149)	(543,447)	(1,220,763)
8. Other liabilities				
Trade payables	960,780	802,334	_	794,832
	960,780	802,334	_	794,832
Assounts navable are navable within		002,334		754,032
Accounts payable are payable within 30 days of invoice date.				
9. Equalisation of rental	50,325	36,189	-	36,189
3 year operating lease with Apex–hi	50,325	36,189		36,189
10. Accruals	30/323	30,103		30,103
Bonus remuneration	2,832,381	784,300	_	784,300
Leave pay	554,660	407,940	_	407,940
Directors fees	141,167	-	_	-
Birectors rees	3,528,208	1,192,240	-	1,192,240
11 Deferred income	3,320,200	1,132,240		1,132,240
<b>11. Deferred income</b> Raising fees deferred over 15 year loan period	3,798,369	6,636,753	-	6,636,753
12. Taxation	-,,-	.,,		.,,
Amount owing to revenue authorities- VAT	111,152	114,590	24,270	114,590
Amount owing to revenue authorities - Income t		7,845,773	7,468,535	7,468,534
Total	7,034,486	7,960,363	7,492,805	7,583,124
	7,03 1, 100	.,500,505	., 132,003	.,505,124

## NOTES TO THE FINANCIAL STATEMENTS (continued)

as at 31 March 2010

			GROUP	COMPANY	
		2010	2009	2010	2009
		R	R	R	R
13.	Non interest bearing borrowings The loan from the National Housing Finance Corporation (NHFC) which has a nominal value of R 10 million is unsecured and is currently interest free.	-	10,000,000	-	10,000,000
	The R 10 million loan from the NHFC was ceded by the Trust for Urban Housing Finance to TUHF Holdings (Pty) Ltd in respect of the equity investment of R 10 million made by the NHFC in TUHF Holdings (Pty) Ltd.				
	The loan from the Gauteng Partnership Fund (GPF) which has a nominal value of R 2 million is unsecured and interest free and to be repaid by March 2015. The facility is to fund low collateral projects identified by the group where emerging entrepreneurs are				
	involved.	2,000,000	2,000,000	-	
	N	2,000,000	12,000,000	-	10,000,000
	Notional interest on present valuing financial liabilities	(559,572)	(649,898)	-	92
	·	1,440,428	11,350,102	-	10,000,092
14.	Interest bearing borrowings The loan of R 5 million from the National Urban Reconstruction and Housing Agency (NURCHA) was used to finance jointly with the group, projects identified by the group and approved by NURCHA. The loan has been fully repaid.	-	737,040	-	737,040
	The loan of R 10 million from NURCHA was a fixed credit facility at prime minus 2%. The loan has been fully repaid.	-	2,322,565	-	2,322,565
	The loan of R50 million from the National Housing Finance Corporation is at an interest rate of prime minus 2%. Interest and capital is repaid over the remaining term. The loan is secured by a cession of all the rights title and/or interests the group holds in connection with the end user agreements which have been financed from this facility.	40,471,755	42,317,317	-	42,317,317
	The loan of R 50 million from the National Housing Finance Corporation is at an interest rate of prime minus 2%. Interest and capital is repaid over the remaining term and will be repaid by April 2028. The loan is secured by a cession of all the rights, title and/or interests the group holds or which it may acquire in future, arising out of, or in connection with the end user agreements which are financed from this facility.	45,825,892	47,496,838		47,496,838

2010 R	2009 R	2010 R	2009 R
R	R	R	R
,071,769	149,957,557	-	149,957,557
.424,874	42,675,658	_	42,675,658
.876,704	93,172,108	_	93,172,108
.082.850	91,433,683	_	91,433,683
	424,874	424,874 42,675,658 876,704 93,172,108	424,874

## NOTES TO THE FINANCIAL STATEMENTS (continued)

as at 31 March 2010

		GROUP		COMPANY	
		2010	2009	2010	2009
		R	R	R	R
14.	Interest bearing borrowings (continued) The loan of R 100 million from the National Housing Finance Corporation is at an interest rate of prime minus 2%. Interest & capital repayments are made over the remaining term and the facility must be repaid by July 2028. The loan is secured by a cession of all the rights, title and/or interests the group holds or which it may acquire in future, arising out of, or in connection with the end user agreements which are financed from this facility.	98,077,967	101,351,535	_	101,351,535
	The loan of R 100 million from the National Housing Finance Corporation is at an interest rate of prime minus 2%. Interest & capital repayments are made over the remaining term and the facility must be repaid in full by August 2029. The loan is secured by a cession of all the rights, title and/or interests the group holds or which it may acquire in future, arising out of, or in connection with the end user agreements which are financed from this facility.	100,422,232	_	_	_
	The loan of R 50 million from Futuregrowth Asset Management is at an interest rate of prime plus 0.5%. The facility is fully drawn and interest is paid monthly. The capital is repayable on 15 June 2010.	50,241,096	_	_	_
	The loan of R200 million from the Development Bank of South Africa Limited is at an interest rate of prime minus 1.0%. Draw downs from				
	The loan of R 200 million from the Development Bank of South Africa Limited is at an interest rate of prime minus 1.0%. Draw downs from the facility are made as and when the collateral security in respect of the project is registered. Interest and capital is repaid over the remaining term and must be repaid in full by 31 December 2024. The loan is secured by a cession of all the rights, title and/or interests the group holds or which it may acquire in future, arising out of, or in connection with the end user agreements which are financed from this facility.	156,252,078	_	_	_

		GROUP		C	COMPANY	
		2010	2009	2010	2009	
		R	R	R	F	
4.	Interest bearing borrowings (continued)					
	The loan of R 40 million from Cadiz Life and					
	R 10 million from Cadiz Asset Management is					
	at an interest rate of prime minus 0.5%. Draw					
	downs from the facility are made as and when					
	the collateral security in respect of the project is					
	registered. Interest and capital is amortised over					
	15 years and the facility must be repaid in full					
	within 60 months from the final drawdown date.					
	The loan is secured by a cession of all the rights,					
	title and/or interests the group holds or which					
	it may acquire in future, arising out of, or in					
	connection with the end user agreements which are financed from this facility.	13 FGF F00				
	The loan of R 30 million from the Gauteng	13,565,590	-	-		
	Partnership Fund is at an interest rate of prime					
	minus 4.0% Interest payments commence on					
	15 September 2008 . Capital is to be repaid on					
	10 September 2013. The facility may only be					
	invested in bridging finance projects.	29,684,712	29,775,854	_	29,775,85	
	The loan of R 8 million from the Gauteng					
	Partnership Fund is at an interest rate of prime					
	minus 4.16% Interest payments commence on					
	15 September 2008 . Capital is to be repaid on					
	10 September 2013. The facility may only be					
	invested in bridging finance projects.	2,989,585	-	-		
		925,550,200	611,365,051	-	611,365,05	
	Repayable within 12 months	83,531,660	36,411,145	-	36,411,14	
	Repayable 1 to 3 years	77,614,724	53,009,280	-	53,009,280	
	Repayable 3 to 5 years	63,571,537	53,456,077	-	53,456,07	
	Repayable >5 years	700,832,279	468,488,549	-	468,488,549	
		925,550,200	611,365,051	-	611,365,05°	

## NOTES TO THE FINANCIAL STATEMENTS (continued) as at 31 March 2010

			GROUP	CC	OMPANY
		2010	2009	2010	2009
		R	R	R	R
15.	Contingencies				
	As the liquidation applicant and only secured				
	creditor, the company is liable for the costs of				
	administration of the insolvent estate of Seven				
	Building Company (Pty) Ltd. All rates and taxes				
	together with utility accounts form part of such				
	administration costs.				
	SARS are currently conducting a standard review				
	of the income tax and vat of the insolvent				
	estate.				
	A draft copy of the First Liquidation and				
	Distribution Account reflects a deficit payable				
	by the company of R52 164.				
16.	Post balance sheet events				
	The securitisation of TUHF's loan book is likely				
	to be concluded during the 2011 financial year.				
	The securitisation is dependent upon ongoing				
	negotiations between TUHF (Pty) Ltd and the				
	investors.				
17.	Commitments				
	Advances	445 040 434	50.042.247		45.257.607
	Advances for refurbishment of buildings	116,019,134	50,043,347	-	45,357,607
	Advances pending contractual compliances	243,412,788 359,431,922	208,680,580	-	208,680,580 254,038,187
	Operating leases	333,431,322	230,723,327		254,030,107
	Office rental payable within 1 year	656,332	545,805	-	545,805
	Office rental payable between 2 to 5 years	185,803	760,335	-	760,335
		842,135	1,306,140	-	1,306,140
18.	Interest income				
	Interest on advances	100,594,393	82,649,499	37,626,707	77,422,248
	Interest on advances to subsidiaries	-	-	2,887,099	5,291,746
	Interest on guarantee deposits	1,142,831	4,598,094	281,576	4,505,736
	Interest on call deposits	772,448	2,700,205	337,330	652,266
	_	102,509,672	89,947,798	41,132,712	87,871,996
19. lı	nterest expenses				
lr	nterest on borrowings	70,116,659	66,518,416	27,526,433	66,518,416
lr	nterest on advances from subsidiaries	-	-	440,308	168,131
lr	nterest on overdrafts	115,203	1,715	467	1,715
	_	70,231,863	66,520,131	27,967,208	66,688,262

	GROUP		СО	COMPANY	
	2010	2009	2010	2009	
	R	R	R	R	
20. Loan impairment					
See note 7 of Accounting Policies and					
the Directors' Report and Note 27.3					
of the Notes to the Financial Statements.					
21. Non-interest income					
Agency fee	1,501,502	1,501,478	1,501,502	1,501,478	
Management and incentive fees	-	-	318,435	753,659	
Raising fee	9,261,809	1,730,417	8,947,728	1,287,725	
Grant income	13,291	-	13,291	-	
Profit on sale of fixed asset	17,904	-	17,904	-	
Profit on sale of shares	-	-	46,667	-	
Sundry income	267,351	288,422	121,832	288,422	
-	11,061,857	3,520,317	10,967,359	3,831,284	
22. Operating expenditure					
Auditors remuneration	403,333	374,050	269,593	318,250	
Audit fees	373,693	374,050	269,593	318,250	
Other fees	29,640	-	-	-	
Depreciation	684,012	427,799	236,361	427,799	
Computer equipment	128,192	125,413	41,423	125,413	
Intangible assets	425,129	213,139	144,304	213,139	
Office furniture and equipment	130,690	89,247	50,634	89,247	
Information technology costs	473,529	236,999	216,597	236,999	
Directors emoluments – executive director in					
respect of services rendered	1,369,207	1,300,320	508,420	1,300,320	
– bonus	125,969	139,320	-	139,320	
– cash component	855,002	784,455	348,020	784,455	
– pension	269,190	259,320	111,010	259,320	
– other	119,046	117,225	49,390	117,225	
Directors emlouments - non executive directors					
in respect of services rendered	290,167	-	-	-	
Staff costs	13,359,726	9,079,513	4,991,572	9,079,513	
Office rental	590,082	599,599	224,708	599,599	
Other expenses	5,342,802	6,155,547	1,618,545	5,816,469	
_	22,512,859	18,173,827	8,065,796	17,778,949	



as at 31 March 2010

		GROUP		COMPANY	
	2010	2009	2010	200	
	R	R	R	I	
3. Taxation					
South African normal tax – current	1,856,765	3,224,281	-	2,829,689	
Prior year adjustments	-	-	-		
South African deferred tax:	3,553,347	(2,551,099)	4,901,430	(2,244,187	
Current	3,553,347,	(2,612,581)	4,901,430	(2,294,716	
Arising from change in taxation rate	-	61,482	-	50,52	
	5,410,112	673,182	4,901,430	585,502	
Reconciliation between expected tax charge to actual tax charge:					
Profit before tax	15,092,762	468,963	13,660,004	129,77	
Tax at 28% on the above	4,225,973	131,310	3,824,801	36,33	
Factors affecting the tax rate:					
Deferred tax attributable to timing differences	1,353,645	391,276	1,271,304	310,57	
Permanent differences	139,541	450,199	44,802	478,06	
Unutilised tax losses	(309,047)	(299,603)	(239,477)	(239,477	
Actual tax current charge	5,410,112	673,182	4,901,430	585,50	
The movement of deferred tax is as follows:		·		· ·	
Balance at beginning of the period	5,347,386	2,796,286	4,722,763	2,478,57	
Deferred taxation timing differences	(3,553,347)	2,612,581	(4,901,430)	2,294,71	
Rate change	-	(61,482)	-	(50,527	
Creation/(utilisation) of tax losses	-	-	-		
Balance at end of period	1,794,038	5,347,386	(178,671)	4,722,76	
Comprising:					
Deferred taxation asset / (liability)					
Provisions	386,211	350,114	3,325	337,15	
Accelerated depreciation	(996,435)	(511,774)	(511,773)	(511,773	
Loan impairment	1,468,163	3,639,825	(46,287)	3,079,48	
Recoupment	-	-	648,556		
Rental equalisation	4,430	10,133	-	10,13	
Deferred income	842,374	1,858,295	(221,962)	1,858,29	
S 24 J accrual	89,296	-	-		
Rate change	-	(61,482)	(50,527)	(50,527	
Assessable taxation losses carried forward		62,275	-		
	1,794,038	5,347,386	(178,671)	4,722,76	
. Employee benefits					
The company has a defined contribution provident plan governed by the Pensions Act, 1956, as amended, to which all permanent employees are required to join.					
Payments to the provident plan are charged					
as an expense as they fall due.	<b>1,356,6</b> 14	1,211,990	551,547	1,211,99	
The company has no obligations for post-retirement health.					

			GROUP		OMPANY
		2010	2009	2010	2009
		R	R	R	R
25.	Borrowing capacity				
	In terms of the company's articles of				
	association the borrowing powers of the				
	company are unlimited.				
26.	Cash generated from operations				
	Reconciliation of profit before tax to cash				
	generated from operations:				
	Profit for the period	15,092,762	468,963	13,660,005	129,775
	Adjusted for:				
	Bad debts	6,280,438	162,673	5,700,962	-
	Depreciation of equipment	684,012	427,799	236,361	427,799
	Notional interest	(32,606)	372,125	-	471,682
	Loan impairment	(513,785)	7,933,069	(3,293,901)	6,634,612
	Provisions	2,335,968	859,740	1,192,240	859,740
	Raising fees	(9,261,809)	3,017,824	(8,947,728)	3,017,824
	Other non cash items	(14,774,744)	(8,987,790)	(3,342,623)	(7,397,233)
	Operating profit/(deficit) before working				
	capital changes	(189,764)	4,254,403	5,205,316	4,144,199
	Working capital changes	(564,093)	605,480	(2,431,853)	507,371
	Increase / (decrease) in accounts receivable	(722,539)	338,620	(1,637,021)	245,482
	Increase / (decrease) in accounts payable	158,446	266,860	(794,832)	261,889
	Cash generated/(utilised) by operating				
	activities	(753,857)	4,859,883	2,773,463	4,651,570

### 27. Risk management

#### Financial risks:

The approach followed by the Group to manage risk is to ensure that all significant risks are identified and managed. On the highest level, these risks are identified in the risk matrix, which is reported to the Board.

The responsibility for risk management resides at all levels, from members of the board to individuals throughout the Group. Overall risk management policies and risk appetite are established on a comprehensive, organisation—wide basis by senior management and, reviewed with and where appropriate, approved by the board of directors.

#### Credit risk:

Credit risk is the suffering of financial loss. Should any of the Group's customers, clients or market counterparties fail to fulfil their contractual obligations to the group.

The credit risk that the group faces arises mainly from commercial loans and advances.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

as at 31 March 2010

GROUP		COMPANY		
2010	2009	2010	2009	
R	R	R	R	

# 27. Risk management (continued) Credit risk (continued):

The Group has policies, procedures and processes dedicated to controlling and monitoring risk from all such activities.

While credit exposures principally arise in loans and advances, the Group can be exposed to other credit risks. These exposures comprise loan commitments and contingent liabilities. The risks are managed in a similar way to those loans in loans and advances, and are subject to the same or similar approval and governance processes.

The granting of credit is one of the group's major sources of income and is therefore one of the most significant risks. The Group dedicates considerable resources to controlling effectively.

A system based loan workflow process is used to facilitate the loan approval process. The granting of credit is considered on a project by project basis and various hurdle rates are considered in terms of our loan and credit policy, that is fully compliant with the NCA.

The following represents the maximum exposure, at balance sheet date, to credit risk taking into account any collateral held and is stated after the allowance for impairment.

		GROUP		COMPANY		
		2010 R	2009 R	2010 R	2009 R	
77 1	Assets : Credit Exposures					
27.1	Balances with local banks	329,864	418,460	38,184	396,036	
	Cash and short term assets (Note 1)	329,864	418,460	38,184	396,036	
	Call funds with local banks	11,070,105	9,740,996	6,879,551	5,259,338	
	Deposits for payment guarantees	23,380,650	-	-		
	Deposits held in attorneys trust	476,046	28,104,564	-	28,104,565	
	Money market assets (Note 2)	34,926,801	37,845,560	6,879,551	33,363,903	
	Loans and advances to clients	943,235,328	622,421,520	5,524,460	590,989,954	
	Loan impairment Notional interest and other interest	(13,979,778)	(14,493,563)	(279,733)	(12,254,944	
	adjustments	(2,496,060)	(1,536,204)	(167,564)	(928,754	
	Advances (Note 3)	926,759,490	606,391,753	5,077,164	577,806,25	
	Prepayments	118,582	57,374	-	57,37	
	Other receivables	482,643	-	347,012		
	Interest on guarantees and other	1,236,903	2,020,650	_	1,926,658	
	Other assets (Note 5)	1,355,485	2,078,024	347,012	1,984,03	
27. 27.1	Risk management (continued) Assets: Credit exposures (continued) Gross amount owing: Subsidiary companies					
	(Note 6)		-	28,848,438	37,555,689	
	Total assets subject to credit risk	963,371,640	646,733,795	41,190,348	651,105,915	
	Assets not subject to credit risk	6,407,151	7,905,678	<u> </u>	7,281,055	
	Total assets	969,778,791	654,639,473	41,190,348	658,386,970	
	Undrawn commitments (note 17)	446 040 424	E0 042 247		45 257 607	
	Advances for refurbishment of buildings	116,019,134	50,043,347	-	45,357,607	
	Advances pending contractual compliances	243,412,788 359,431,922	208,680,580 258,723,927	<u>-</u>	208,680,580 254,038,187	
27.2	Financial assets subject to credit risk – Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to					
27.2	<b>Group: 2010</b> For the purpose of the Group's disclosure	Cash and	Money		Other	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to	Cash and short term assets	Money market	Advances		
7.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to			Advances R	assets	
7.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to	short term assets	market		assets	
7.2	Group: 2010  For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:	short term assets R	market R	R	assets R	
7.2	Group: 2010  For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional	short term assets	market		assets	
7.7.2	Group: 2010  For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest)	short term assets R	market R	R 874,049,804	assets R	
77.2	Group: 2010  For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest)  Past due but not impaired Impaired  Carrying value before impairment	short term assets R	market R	874,049,804 49,096,925	assets R	
77.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance	short term assets R 329,864	34,926,801	R 874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778)	assets R 1,355,485 -	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments	short term assets R 329,864	34,926,801	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479)	assets R 1,355,485 -	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments Identified individual	short term assets R 329,864	34,926,801	R 874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778)	assets R 1,355,485 -	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments Identified collective	329,864 - - - 329,864	34,926,801 - - 34,926,801 - -	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479)	assets R 1,355,485 -	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments Identified collective Unidentified impairments	329,864	34,926,801	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299)	1,355,485 - - 1,355,485 - - -	
77.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments Identified collective	329,864 - - - 329,864	34,926,801 	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479)	assets R 1,355,485 -	
7.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments Identified collective Unidentified impairments	329,864	34,926,801	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299)	assets R  1,355,485 1,355,485	
7.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments Identified individual Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group: 2009	329,864	34,926,801	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299)	assets R 1,355,485 - 1,355,485 - - -	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments Identified individual Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group:	329,864	34,926,801	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299)	assets R  1,355,485 1,355,485	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments Identified individual Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group: 2009	329,864	34,926,801	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299)	assets R  1,355,485 1,355,485	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments     Identified individual     Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group: 2009 Neither past due nor impaired (net of notional	329,864	34,926,801  34,926,801  34,926,801  34,926,801	R 874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299) <b>926,759,490</b>	1,355,485	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments Identified individual Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group: 2009 Neither past due nor impaired (net of notional interest)	329,864	34,926,801  34,926,801  34,926,801  34,926,801  37,845,560	R 874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299) <b>926,759,490</b> 560,318,999	1,355,485	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments    Identified individual    Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group: 2009 Neither past due nor impaired (net of notional interest) Past due but not impaired	329,864	34,926,801  34,926,801  34,926,801  34,926,801	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299) <b>926,759,490</b> 560,318,999 45,046,283	1,355,485	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments     Identified individual     Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group: 2009 Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance	329,864	34,926,801  34,926,801  34,926,801  34,926,801  37,845,560	R  874,049,804 49,096,925 17,592,539 940,739,268 (13,979,778) (2,918,479) (2,918,479) - (11,061,299) 926,759,490  560,318,999 45,046,283 15,520,034 620,885,316 (14,493,563)	1,355,485  1,355,485  1,355,485  2,078,024	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments     Identified individual     Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group: 2009 Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments	329,864	34,926,801  34,926,801  34,926,801  34,926,801  37,845,560	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299) <b>926,759,490</b> 560,318,999 45,046,283 15,520,034 <b>620,885,316</b> (14,493,563) (6,750,253)	1,355,485 - - - - 1,355,485 2,078,024	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments     Identified individual     Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group: 2009 Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments     Identified individual	329,864  329,864  329,864  329,864  329,864  418,460  418,460  418,460	34,926,801  34,926,801  34,926,801  34,926,801  37,845,560  37,845,560  37,845,560	R  874,049,804 49,096,925 17,592,539 940,739,268 (13,979,778) (2,918,479) (2,918,479) - (11,061,299) 926,759,490  560,318,999 45,046,283 15,520,034 620,885,316 (14,493,563)	1,355,485  1,355,485  1,355,485  2,078,024	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments     Identified individual     Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group: 2009 Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments     Identified individual     Identified collective	329,864  329,864  329,864  329,864  329,864  418,460  418,460  418,460   418,460	34,926,801  34,926,801  34,926,801  34,926,801  37,845,560  37,845,560  37,845,560	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299) <b>926,759,490</b> 560,318,999 45,046,283 15,520,034 <b>620,885,316</b> (14,493,563) (6,750,253)	1,355,485  1,355,485  1,355,485  1,355,485  2,078,024  2,078,024  2,078,024	
27.2	Group: 2010 For the purpose of the Group's disclosure regarding credit quality the exposure to credit risk has been analysed as follows:  Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments     Identified individual     Identified collective Unidentified impairments Carrying value of financial assets per note 27.1 Financial Assets Subject to Credit Risk - Group: 2009 Neither past due nor impaired (net of notional interest) Past due but not impaired Impaired Carrying value before impairment Less: Impairment allowance Identified impairments     Identified individual	329,864  329,864  329,864  329,864  329,864  418,460  418,460  418,460   418,460	34,926,801  34,926,801  34,926,801  34,926,801  37,845,560  37,845,560  37,845,560	874,049,804 49,096,925 17,592,539 <b>940,739,268</b> (13,979,778) (2,918,479) (2,918,479) - (11,061,299) <b>926,759,490</b> 560,318,999 45,046,283 15,520,034 <b>620,885,316</b> (14,493,563) (6,750,253)	assets R  1,355,485	

# NOTES TO THE FINANCIAL STATEMENTS (continued)

as at 31 March 2010

		Cash and short term assets	Money market	Advances	Other assets
		R	R	R	R
27.	Risk management (continued)				
	Financial assets subject to credit risk –				
	Company: 2010				
	Neither past due nor impaired (net of				
	notional interest)	38,184	6,879,551	5,356,897	347,012
	Past due but not impaired	-	-	-	-
	Impaired	<u>-</u>	-	-	-
	Carrying value before impairment	38,184	6,879,551	5,356,897	347,012
	Less: Impairment allowance	-	-	(279,733)	-
	Identified impairments	-	-	-	-
	Identified individual	-	-	-	-
	Identified collective	-	-	-	-
	Unidentified impairments	-	-	(279,733)	-
	Carrying value of financial assets	38,184	6,879,551	5,077,163	347,012
	per note 27.1				
	Financial assets subject to credit risk –				
	Company: 2009				
	Neither past due nor impaired (net of				
	notional interest)	396,036	33,363,903	534,363,424	1,984,032
	Past due but not impaired	-	-	43,510,079	-
	Impaired	<u> </u>	-	12,187,697	-
	Carrying value before impairment	396,036	33,363,903	590,061,200	1,984,032
	Less: Impairment allowance	-	-	(12,254,944)	-
	Identified impairments	-	-	(5,795,612)	-
	Identified individual	-	-	(5,795,612)	-
	Identified collective	-	-	-	-
	Unidentified impairments	-	-	(6,459,332)	-
	Carrying value of financial assets	396,036	33,363,903	577,806,256	1,984,032

### Credit risk exposures relating to assets

Financial assets neither past due nor impaired are considered to be fully recoverable.

#### Financial assets renegotiated

There are no financial assets or advances to customers that have been re–negotiated. Funds received are first applied to any past due amounts.

	30 days	60 days	> 90 days	Total
27. Risk management (continued) Financial assets that are past due but not impaired – Group: 2010 Mortgage loans	167,043	3,977	661,765	832,785
The mortgage loan amounts past due but not impaired related to the overdue instalment portion in respect of loans amounting to R36 676 720. The loan balances have not been impaired or renegotiated as clients are part paying amounts and the value of the collateral exceeds the loan balance.				334, 52
Financial assets that are past due but not impaired – Group: 2009  The mortgage loan amounts past due but not impaired relate to the overdue instalment portion in respect of loans amounting to R 36 676 720. The loan balances have not been impaired or renegotiated as clients are part paying amounts and the value of the collateral exceeds the loan balance.	488,532	319,198	1,744,806	2,552,536
	G	ROUP	СО	MPANY
	2010	2009	2010	2009
	R	R	R	R

#### 27.3 Analysis of assets

At each balance sheet date an assessment is made whether there is an indication that an asset may be impaired.

Loans and advances are stated net of impairment. Where carrying values of individual loans and advances are less than discounted amounts realisable or net of recoveries from collateral, a provision is made for the differences as loan impairment. Advances are subject to a risk rating evaluation that takes into consideration inter alia the overall risk profile, collateral cover, payment record, past experiences, customers' co-operation in abiding by loan conditions and the economic climate. For further details regarding the company's accounting policy refer to accounting policy note 7.

# NOTES TO THE FINANCIAL STATEMENTS (continued)

as at 31 March 2010

		Carrying	Carrying	
		amount	Impairment	amount
		R	R	R
27.	Risk management (continued)			
a.	Analysis of assets individually assessed as impaired			
	Group: 2010			
	Mortgage loans	6,392,085	1,326,715	5,065,370
	Bridging finance	2,377,696	1,591,764	785,932
	Deferred sale	-	-	-
	Equity loans	-	-	-
		8,769,781	2,918,479	5,851,302
	Group: 2009			
	Mortgage loans	12,187,697	5,795,612	6,392,085
	Bridging finance	3,332,337	954,641	2,377,696
	Deferred sale	-	-	-
	Equity loans			-
		15,520,034	6,750,253	8,769,781
	Company: 2010			
	Mortgage loans	6,392,085	279,733	5,244,727
		6,392,085	279,733	5,244,727
	Company: 2009			
	Mortgage loans	12,187,697	5,795,612	6,392,085
		12,187,697	5,795,612	6,392,085
		Opening balance	Impairment	Closing balance
		R	R	R
Э.	Reconciliation of total impairments			
	(identified and unidentified) Group: 2010			
	Mortgage loans	F 70F 642	(4.460.007)	1 226 745
	Identified individual	5,795,612	(4,468,897)	1,326,715
	Unidentified collective	6,459,332	2,964,269	9,423,601
	D. 11	12,254,944	(1,504,628)	10,750,316
	Bridging finance	054.644		
	Identified individual	954,641	C27 422	
	Unidentified collective	4 225 552	637,123	1,591,764
		1,235,553	352,889	1,588,442
		1,235,553 2,190,194	•	
	Deferred sale loans		352,889	1,588,442
	Identified individual	2,190,194	352,889 990,012	1,588,442 3,180,206
		2,190,194 - 48,425	352,889 990,012 - 831	1,588,442 3,180,206 - 49,256
	Identified individual Unidentified collective	2,190,194 - 48,425 48,425	352,889 990,012 - 831 831	1,588,442 3,180,206 - 49,256 49,256
	Identified individual	2,190,194 - 48,425	352,889 990,012 - 831	1,588,442 3,180,206 - 49,256
	Identified individual Unidentified collective	2,190,194 - 48,425 48,425 14,493,563	352,889 990,012 - 831 831	1,588,442 3,180,206 - 49,256 49,256 13,979,778
	Identified individual Unidentified collective	2,190,194  48,425 48,425 14,493,563  Carrying	352,889 990,012 831 831 (513,785)	1,588,442 3,180,206 - 49,256 49,256 13,979,778 Revised
	Identified individual Unidentified collective  Total (per note 27.1)	2,190,194 - 48,425 48,425 14,493,563	352,889 990,012 831 831 (513,785)	1,588,442 3,180,206 - 49,256 49,256 13,979,778
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009	2,190,194  48,425 48,425 14,493,563  Carrying	352,889 990,012 831 831 (513,785)	1,588,442 3,180,206 - 49,256 49,256 13,979,778 Revised
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009 Mortgage loans	2,190,194  48,425  48,425  14,493,563  Carrying amount	352,889 990,012 831 831 (513,785)	1,588,442 3,180,206 49,256 49,256 13,979,778 Revised carrying amount
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009  Mortgage loans Identified individual	2,190,194  48,425 48,425 14,493,563  Carrying amount  965,000	352,889 990,012 831 (513,785) Impairment	1,588,442 3,180,206 49,256 49,256 13,979,778 Revised carrying amount
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009 Mortgage loans	2,190,194  48,425 48,425 14,493,563  Carrying amount  965,000 4,655,332	352,889 990,012 - 831 831 (513,785) Impairment 4,830,612 1,804,000	1,588,442 3,180,206 49,256 49,256 13,979,778 Revised carrying amount 5,795,612 6,459,332
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009  Mortgage loans Identified individual Identified collective	2,190,194  48,425 48,425 14,493,563  Carrying amount  965,000	352,889 990,012 831 (513,785) Impairment	1,588,442 3,180,206 49,256 49,256 13,979,778 Revised carrying amount
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009  Mortgage loans Identified individual Identified collective  Bridging finance	2,190,194  48,425  48,425  14,493,563  Carrying amount  965,000 4,655,332 5,620,332	352,889 990,012 831 831 (513,785) Impairment 4,830,612 1,804,000 6,634,612	1,588,442 3,180,206 49,256 49,256 13,979,778 Revised carrying amount 5,795,612 6,459,332 12,254,944
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009  Mortgage loans Identified individual Identified collective  Bridging finance Identified individual	2,190,194  48,425 48,425 14,493,563  Carrying amount  965,000 4,655,332 5,620,332 301,793	352,889 990,012 831 831 (513,785) Impairment 4,830,612 1,804,000 6,634,612 652,848	1,588,442 3,180,206 49,256 49,256 13,979,778  Revised carrying amount 5,795,612 6,459,332 12,254,944 954,641
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009  Mortgage loans Identified individual Identified collective  Bridging finance	2,190,194  48,425 48,425 14,493,563  Carrying amount  965,000 4,655,332 5,620,332 301,793 593,651	352,889 990,012 831 831 (513,785) Impairment 4,830,612 1,804,000 6,634,612 652,848 641,902	1,588,442 3,180,206 49,256 49,256 13,979,778  Revised carrying amount 5,795,612 6,459,332 12,254,944 954,641 1,235,553
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009  Mortgage loans Identified individual Identified collective  Bridging finance Identified individual Identified collective	2,190,194  48,425 48,425 14,493,563  Carrying amount  965,000 4,655,332 5,620,332 301,793	352,889 990,012 831 831 (513,785) Impairment 4,830,612 1,804,000 6,634,612 652,848	1,588,442 3,180,206 49,256 49,256 13,979,778  Revised carrying amount 5,795,612 6,459,332 12,254,944 954,641
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009  Mortgage loans Identified individual Identified collective  Bridging finance Identified individual Identified collective  Deferred sale loans	2,190,194  48,425 48,425 14,493,563  Carrying amount  965,000 4,655,332 5,620,332 301,793 593,651	352,889 990,012 831 831 (513,785) Impairment 4,830,612 1,804,000 6,634,612 652,848 641,902	1,588,442 3,180,206 49,256 49,256 13,979,778  Revised carrying amount 5,795,612 6,459,332 12,254,944 954,641 1,235,553
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009  Mortgage loans Identified individual Identified collective  Bridging finance Identified individual Identified collective  Deferred sale loans Identified individual	2,190,194  48,425 48,425 14,493,563  Carrying amount  965,000 4,655,332 5,620,332 301,793 593,651 895,444	352,889 990,012 831 831 (513,785) Impairment 4,830,612 1,804,000 6,634,612 652,848 641,902 1,294,750	1,588,442 3,180,206 49,256 49,256 13,979,778  Revised carrying amount 5,795,612 6,459,332 12,254,944 954,641 1,235,553 2,190,194
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009  Mortgage loans Identified individual Identified collective  Bridging finance Identified individual Identified collective  Deferred sale loans	2,190,194  48,425 48,425 14,493,563  Carrying amount  965,000 4,655,332 5,620,332 301,793 593,651 895,444	352,889 990,012 - 831 831 (513,785) Impairment 4,830,612 1,804,000 6,634,612 652,848 641,902 1,294,750	1,588,442 3,180,206 49,256 49,256 13,979,778  Revised carrying amount 5,795,612 6,459,332 12,254,944 954,641 1,235,553 2,190,194
	Identified individual Unidentified collective  Total (per note 27.1)  Group: 2009  Mortgage loans Identified individual Identified collective  Bridging finance Identified individual Identified collective  Deferred sale loans Identified individual	2,190,194  48,425 48,425 14,493,563  Carrying amount  965,000 4,655,332 5,620,332 301,793 593,651 895,444	352,889 990,012 831 831 (513,785) Impairment 4,830,612 1,804,000 6,634,612 652,848 641,902 1,294,750	1,588,442 3,180,206 49,256 49,256 13,979,778  Revised carrying amount 5,795,612 6,459,332 12,254,944 954,641 1,235,553 2,190,194

		Opening	g Carrying	Impairment Re	Revised carrying	
		balance	amount	transfer	amount	
			R	R	R	
27.	Risk management (continued)					
b.	Reconciliation of total impairments					
	(identified and unidentified) (continued)					
	Company: 2010					
	Mortgage loans					
	Identified individual	5,795,612	(4,468,897)	(1,326,715)	-	
	Identified collective	6,459,332	1,174,996	(7,354,595)	279,733	
	Total (per note 27.1)	12,254,944	(3,293,901)	(8,681,310)	279,733	
	Company: 2009					
	Mortgage loans					
	Identified individual	965,000	4,830,612	-	5,795,612	
	Identified collective	4,655,332	1,804,000	-	6,459,332	
	Total (per note 27.1)	5,620,332	6,634,612	-	12,254,944	
			GROUP	C	OMPANY	
		2010	2009	2010	2009	
		R	R	R	R	
	Valuation of collateral					
	The Group follows the principle of registering a mortgage bond to the value of 120% of the loan facility amount. In addition another 30% of this amount is provided for legal costs in the total bond registered. The amounts stated below are stated exclusive of the legal costs provided					
	for in the registered mortgage bond.					
	Loans and advances	4 470 022 207	704 042 745			
	Mortgage loans - registered mortgage bond	1,478,932,397	784,813,745			
	- loans past due and not impaired	107,175,686	52,212,095			
	- loans individually impaired	18,831 ,154	14,625,236			
		1,604,939,237	851,651,076			
	Bridging finance loans - unsecured lending	1,000,000	1,200,000			
	Deferred sale loans - value of property held	21,637,517	9,365,046			
	Equity - risk borne by Gauteng Partnership					
	Fund (2 <sup>nd</sup> bond registered)	11,059,574	6,292,785			
	Total	1,627,596,754	862,216,122			



as at 31 March 2010

	GROUP		COMPANY
2010	2009	2010	2009
R	R	R	R

100

315,713

#### 27. Risk management (continued)

#### 27.4 Market risk:

The group does not have exposure to currency risk as all transactions are rand denominated. Money market assets do not bear price risk as they include mainly cash, call funds and deposits in interest bearing accounts.

TUHF is exposed to cashflow interest rate risk on both loan advances and interest bearing borrowings that are linked to the prime interest rate. Loans and advances, cash and cash equivalents and money market assets as well as interest bearing liabilities are stated at amortised cost derived from a fair rate of return or fair cost of borrowings.

# Analysis of loan book advances interest rate risk exposure

The market risk exposure relates to the potential adverse effect of interest rate movements on net interest income.

The market risk exposure is further exacerbated by the fact that some loan advances have six monthly fixed interest rate periods delaying the impact of a change in interest rates on the positive margin. The group has tried to match this exposure in its loan profile.

### Interest rate sensitivity: Group

Increase in basis points 100
Sensitivity of annual net interest income 322,828

### 27.5 Liquidity risk:

Liquidity risk is the risk that the Group is unable to meet its payment obligations when they fall due and to replace funds when they are withdrawn, the consequences of which may be the failure to meet obligations to repay commitments to funders.

The Board is responsible for the management of the liquidity risk of the group but they have delegated the day to day responsibility to the Financial Manager. The key focus in managing this risk is the use of a cash flow model that monitors loan and funders cashflows for a 18 month window period.

		Within 1 year	1 to 5 years	> 5 years	Discounting	Total
		R	R	R	R	R
27. Risk	management (continued)					
27.5 Liqu	uidity risk (continued)					
A su	ummary of the undiscounted					
liqu	iidity profile is reflected in the					
tabl	les that follows:					
	tractual maturity of financial					
	ilities - undiscounted					
	oilities : Group 2010					
	er liabilities	960,780	-	-	-	960,780
Non	n interest bearing liabilities	-	1,440,428	-	-	1,440,428
Inte	erest bearing liabilities	157,008,319	230,181,523	1,542,131,279	(1,003,770,921)	925,550,200
Tota	al liabilities	157,969,099	231,621,951	1,542,131,279	(468,363,652)	927,951,409
Liab	pilities : Group 2009					
	ner liabilities	802,334	-	-	-	802,334
Nor	n interest bearing liabilities	-	10,000,000	1,350,102		11,350,102
Inte	erest bearing liabilities	105,400,669	392,838,361	564,757,838	(451,631,817)	611,365,051
Tota	al liabilities	106,203,003	402,838,361	566,107,940	(451,631,817)	623,517,487
Liab	pilities : Company 2010					
	er liabilities	_	_	_	_	_
	sidiary companies	_	9,567,426	_	_	9,567,426
	n interest bearing liabilities	_	10,000,092	_	_	10,000,092
	erest bearing liabilities	105,400,669	392,838,361	564,757,838	(451,631,817)	611,365,051
	al liabilities	105,400,669	412,405,879	564,757,838	(451,631,817)	630,932,569
Liah	pilities : Company 2009					
	ner liabilities	794,832				794,832
		134,032	E EOE 010	-	-	•
	sidiary companies	-	5,585,818	-	-	5,585,818
	n interest bearing liabilities	105 400 660	10,000,092	-	- (451 634 947)	10,000,092
	erest bearing liabilities	105,400,669	392,838,361	564,757,838	(451,631,817)	611,365,051
Tota	al liabilities	106,195,501	408,424,271	564,757,838	(451,631,817)	627,745,793



as at 31 March 2010

			GROUP	C	OMPANY
		2010	2009	2010	2009
		R	R	R	R
7 F	Risk management (continued)				
7.6	Classification of assets and liabilities				
(	Group : 2010				
			Other		
		Loans and receivables	categories of	Total carrying	Fairmelm
-	Financial Assets	receivables	IAS 39	amount	Fair value
	Cash and short terms assets	329,864	_	329,864	329,864
	Money market assets	34,926,801		34,926,801	34,926,801
	Loan advances	926,759,490		926,759,490	926,759,490
	Other assets	1,355,485	_	1,355,485	1,355,485
		963,371,640	-	963,371,640	963,371,640
			Other		
		Amortised cost	categories of IAS 39	Total carrying amount	Fair value
	Financial Liabilities	Amortised cost	IA3 39	amount	raii vaiue
	Other liabilities	960,780		960,780	960,780
	Accruals	3,528,208	-	3,528,208	-
	Non interest bearing liabilities		-	1,440,428	3,528,208
	nterest bearing liabilities	1,440,428 925,550,200	_	925,550,200	1,440,428 925,550,200
'	interest bearing nabilities	931,479,617	<u>-</u>	931,479,617	931,479,617
(	Group : 2009				
			Other		
		Loans and receivables	categories of IAS 39	Total carrying amount	Fair value
ı	Financial Assets	receivables	IA3 39	amount	raii vaiue
_	Cash and short terms assets	418,460	_	418,460	418,460
	Money market assets	37,845,560	_	37,845,560	37,845,560
	Loan advances	606,391,753	_	606,391,753	606,391,753
	Other assets	2,078,024	_	2,078,024	2,078,024
		646,733,797	-	646,733,797	646,733,797
			Other		
		Amortised cost	categories of IAS 39	Total carrying amount	Fair value
ı	Financial Liabilities	Amortised Cost	122 23	amount	raii vaiue
		802,334		802,334	802,334
	Other liabilities			202,337	002,004
(	Other liabilities Accruals		_	1,192,242	1,192,242
(	Accruals	1,192,242	- 	1,192,242 11.350.102	
1			- -	1,192,242 11,350,102 611,365,051	1,192,242 11,350,102 611,365,051

			GROUP		OMPANY
		2010	2009	2010	2009
		R	R	R	R
7	Risk management (continued)				
7.6	Classification of assets and liabilities				
	(continued)				
	Company: 2010				
			Other		
		Loans and receivables	categories of IAS 39	Total carrying amount	Fair value
	Financial Assets  Cash and short terms assets	38,184		38,184	38,184
	Money market assets	6,879,551	_	6,879,551	6,879,55
	Loan advances	5,077,163	_	5,077,163	5,077,163
	Other assets	3,077,103	_	347,012	347,012
	Subsidiary companies	28,848,438	_	28,848,438	28,848,438
	Substituting Companies	41,190,348		41,190,348	41,190,348
		,		,	,,
			Other		
			categories of	Total carrying	
		Amortised cost	IAS 39	amount	Fair value
	Financial Liabilities				
	Other liabilities	-	-	-	
	Accruals	-	-	-	0.567.40
	Subsidiary companies	9,567,426	-	9,567,426	9,567,42
	Non interest bearing liabilities	-	-	-	
	Interest bearing liabilities	9,567,426		9,567,426	9,567,426
	Company: 2009	9,307,420		9,307,420	9,307,420
	Company : 2005		Other		
		Loans and	categories of	Total carrying	
		receivables	IAS 39	amount	Fair value
	Financial Assets				
	Cash and short terms assets	396,036	-	396,036	396,030
	Money market assets	33,363,903	-	33,363,903	33,363,903
	Loan advances	577,806,256	-	577,806,256	577,806,25
	Other assets	1,984,033	-	1,984,033	1,984,033
	Subsidiary companies	37,555,689	-	37,555,689	37,555,689
		651,105,917	-	651,105,917	651,105,917
			Other		
			categories of	Total carrying	
		Amortised cost	IAS 39	amount	Fair value
	Financial Liabilities				
	Other liabilities	945,612	-	945,612	945,612
	Accruals	1,192,240	-	1,192,240	1,192,240
	Subsidiary companies	5,585,818	-	5,585,818	5,585,818
	Non interest bearing liabilities	10,000,092	-	10,000,092	10,000,092
	Interest bearing liabilities	611,365,051	_	611,365,051	611,365,05
	Total Liabilities	629,088,813	-	629,088,813	629,088,813

# NOTES TO THE FINANCIAL STATEMENTS (continued) as at 31 March 2010

		INVESTMEN	IT IN SHARES	INDEBTEDNESS	
		2010	2009	2010	2009
		R	R	R	F
. Investments in subsidiaries (directly / indi	rectly)				
The company has the following interests in	า				
group subsidiary companies:					
TUHF Holdings (Pty) Ltd - 70%		1 428	1	26,331,135	(4,235
TUHF Properties (Pty) Ltd - 100%	•	100	100	2,026,047	1,895,17
Intuthuko Equity Fund (Pty) Ltd - 100%	••	100	100	197,544	(364,806
TUHF Bridge (Pty) Ltd - 100%	•••	-	100	-	30,443,44
TUHF Pty (Pty) Ltd - 100%	#	-	-	(9,275,342)	
		1 628	301	19,279,384	31,969,57
Total investment and indebtedness			_	19,281,012	31,969,87
(Refer to note 6)					
Nature of business:					
Holding company					
Property deferred sales					
•• Equity funding					
••• Bridging funding					
# Mortgage finance sub subsidiary					
Contractual maturity of liabilities					
TUHF Holdings (Pty) Ltd					
Interest is charged at call rates				(769)	(4,235
Repayable within 12 months				(703)	(4,233
Repayable more than 12 months			_	(769)	(4,235
TUHF Properties (Pty) Ltd			_		
Interest is charged at variable rates					
Repayable within 12 months				_	
Repayable more than 12 months				2,026,047	1,895,17
			_	2,026,047	1,895,17
Intuthuko Equity Fund (Pty) Ltd			_		
Interest paid at market call rates					
Repayable within 12 months					
Repayable more than 12 months				197,544	(364,806
			_	197,544	(364,806
THUE Deider (Dr. ) Id			_	,	(= = .// = 0
TUHF Bridge (Pty) Ltd	toc				
Interest on amounts owing - market call ra					
Interest on amounts receivable - prime plu	5 10%				30,443,44
Repayable within 12 months Repayable more than 12 Months				-	30,443,44
Repayable more than 12 Months			-		20.442.44
THUE Day (Day) Lad			_		30,443,44
TUHF Pty (Pty) Ltd					
Interest on amounts owing - market call ra	ites				
Interest is charged at variable rates				(0.275.242)	20 442 64
Repayable within 12 months				(9,275,342)	30,443,44
Repayable more than 12 Months			_	-	
				(9,275,342)	30,443,44

		INVESTME	NT IN SHARES	INDEBTEDNESS	
		2010	2009	2010	2009
		R	R	R	R
29.	Related parties Related parties: Subsidiary companies as disclosed in note 28				
	Amount due to and from related parties: Subsidiary companies as disclosed in note 28				
	Related parties transactions:				
	TUHF Holdings Group (Pty) Ltd				
	Interest received Interest paid Management fees			- - -	- - -
	TUHF Properties (Pty) Ltd Interest received			(232,447)	(269,335)
	Intuthuko Equity Fund (Pty) Ltd Interest paid			82,503	44,155
	TUHF Bridge (Pty) Ltd Interest received Interest paid Management fees			(2,654,652) 126,814 (318,435)	(5,022,411) 123,976 (753,659)
	TUHF Pty (Pty) Ltd Interest received Interest paid Management fees			230,992 53,945	- -
	Key management: All members of the board are considered key management. For remuneration refer to note 18.				
	S Moraba a director of the company is the chief executive officer of the National Housing Finance Corporation Ltd. This company has granted the company wholesale loan facilities amounting to R300 million to TUHF (Pty) Ltd. a subsidiary company within the group (2009 R210 million to Trust for Urban Housing Finance).				



**Avon House before** 

**Avon House after** 



**Als Towers before** 

**Als Towers after** 



**Fox Street before** 

Fox street after

**Rocky Corner before** 

**Rocky Corner after** 



Homelands Harmonie Hof Branksome

### **SUCCESS STORIES**

#### Rejuvenating Jozi's inner city

"With Sandy Barnes at the helm, Jozi Housing is proof that previously derelict buildings can be profitable."

In the post apartheid era, the Johannesburg inner city was in a state of severe decay. Rising to the regeneration challenge, Jozi Housing (Pty) Ltd was formed in 2003. Since their inception they have successfully converted dilapidated buildings in some of the most crime-ridden, corroded areas, such as Hillbrow and Berea, into attractive, high quality, affordable rental housing. Actively helping to encourage civic-minded people to move back into the city centre, Jozi's refurbishment initiatives have helped to increase the potential for further inner city investment.

However, their journey has not been without challenge. In 2003, the market was distressed. Traditional banks responded by redlining the inner city and subsequently withdrawing from the inner city investment arena altogether. Reacting differently to the traditional banks, TUHF decided to critically examine the causes of market failure from a legal and institutional perspective, and subsequently formulated workable strategies which are still relevant today, enabling companies like Jozi the liquidity essential to facilitate positive market change.

When Sandy Barnes joined Jozi as Chief Executive Officer in 2004, we had already financed the company's first five buildings. Working in close collaboration with Sandy with his gutsy determination and unwavering belief in the inner city, we have built a viable and highly successful long-term regeneration partnership. Jozi has to date acquired, refurbished and is successfully managing 20 residential buildings.

With tenants seeking suitable urban rental accommodation, the pressure to supply rental housing increases and the refurbishment trend gathers positive momentum. The demand for clean, attractive, inner city rental housing by better quality tenants eager to experience the convenience of inner city urban living, means that criminal elements, slumlords and building hijackers in particular, are driven out.

According to Sandy, progress with regard to the overall rejuvenation process is steady but slow. He says, "Perceptions and issues of crime surrounding the inner-city as highlighted in the media can be drastically reduced through the efficiency of the service delivery model implemented by the Johannesburg City Council and its various affiliate branches." He continues by

saying, "Even though there are negative perceptions around the inner city, there are currently a number of developers identifying derelict buildings and converting them into places in which people live and work with dignity, thereby upgrading inner city communities into healthy, secure, safe environments." He maintains that while the broader pace of change could quicken the current appreciated value of inner city property, Jozi is testimony to the fact that the inner city investment arena is a sound, financially viable business venture.

With Sandy Barnes at the helm, Jozi Housing is proof that previously derelict buildings can be profitable. In line with TUHF's core values, Jozi takes seriously their commitment to uplift inner city communities. Tenants are willing to pay for better quality services in decent buildings. Moreover, inner city areas such as Hillbrow and Berea, at one time extreme examples of urban decay, are through the likes of Jozi, becoming sought after localities in which to invest and live. Low vacancies, low arrears payments and lower bad debt levels prove that their tenants benefit from their property refurbishment initiatives.

Sandy networks tirelessly with various regeneration stakeholders and their affiliates to encourage further investment. While Jozi will continue to provide a sustainable quality-housing product in the inner city, the overall rejuvenation process requires a more committed effort on the part of all stakeholders. While CIDs (Central Improvement Districts) are advancing beyond merely concentrating on improving cleanliness and safety it is important for the service delivery model implemented by the Johannesburg City Council and all its affiliates, to ensure basic services such as refuse collection and properly functioning street lights. The JMPD, for instance, must ensure that traffic is competently managed and that bylaws are enforced.

Although crime levels have significantly reduced in the areas in which Jozi operates. With TUHF as its main financing partner, and possibly its biggest client, Jozi is firmly committed to actively facilitating healthy, thriving, sustainable urban communities in order to effect local economic development in all its forms. The outcome of a co-ordinated effort will amplify opportunities to attract and retain businesses and will promote the inner city area as a preferred choice, convenient environment in which to live in. Moreover, the effective provision of services to improve the overall feasibility of further investment will enhance property values to the benefit of property owners, while upgrading the inner city.

TUHF is proud to be associated with the following financial partners.













# SUCCESS STORIES (continued)

#### People on the move

"... Realising that someone needed to take responsibility and, unwilling to suffer the consequences of the absence of good management, she volunteered her services as building supervisor ..."

There is little doubt that the inner city of Johannesburg is undergoing a dynamic process of change. This is accompanied by a growing increase in the demand for residential housing. While this is encouraging, there are a number of "bad building" examples where little if any investment is being made with regard to property maintenance. Yellowwood Park was one such example until the arrival of Francinah Likhama.

Yellowwood is a residential building in the Johannesburg inner city of Berea. It is also the building in which Francinah sought accommodation for herself and her children in 2001. As with all the other tenants, Francinah was expected to pay her monthly rental into an attorney's account.

By 2004, it was evident that a dysfunctional body corporate and irregular rental payments on the part of certain tenants, Francinah excluded, meant that the means to pay for building upkeep was virtually non-existent. Additionally Council rates and service charges were not being paid over to the City of Johannesburg. As a result, Yellowwood was attached by the City Council, and a Council-appointed judicial administrator who was sent to recover costs and assist with building management.

Meanwhile, Francinah had rallied together with other residents and formed a Committee to collect rentals and pay the Council. Ideally, circumstances required the hiring of a building manager but this was impossible due to insufficient funds. Realising that someone needed to take responsibility and, unwilling to suffer the consequences of the absence of good management, she volunteered her services as building supervisor. Francinah worked tirelessly during the day to support her family and diligently performed her role as building supervisor at night.

Unfortunately, the owners of the building were absent which, in spite of Francinah's efforts, still posed an enormous challenge in the overall success in managing the building. As a result the judicial administrator, by this time working closely with Francinah who already owned one unit, suggested that she approach TUHF to apply for funding to purchase the remaining 41 units. Realising that she would be required to track-down

the owners (which she was fully prepared to do) she contacted Rekwele Mtali, a loan officer at TUHF.

Having met Francinah at Yellowwood Park, Rekwele invited her to meet with TUHF's Chief Executive Officer, Paul Jackson. After the meeting she was incredulous. Francina could not comprehend that TUHF would be willing to finance her. In fact, when offered assistance she thought it was a scheme to steal her building.

Equity conditions meant that she was required to raise an amount of R10 000, the deposit amount or own equity requirement to secure a R1 million loan. This she procured as an R8 000 Nedbank loan and R2 000 in earnest savings. TUHF was prepared to fund the balance, of which R790 000 would be financed by TUHF and R200 000 from the Intuthuko Equity Fund. TUHF has since loaned Francinah a further R2,7 million. To date she owns 28 of the 42 units at Yellowwood with a further four units in the registration pipeline. In essence, this makes Francinah the majority shareholder in the Body Corporate thus allowing her to maintain the building effectively and efficiently to the benefit of all who reside in it.

In spite of tenants initially refusing to pay rent, setting fire to her apartment while she and her children were sleeping, and other acts of vandalism Franchina persisted. With hands-on assistance, advice and financial support from TUHF, she remained resolute in her determination to turn Yellowwood around. In fact, she now intends to grow her property portfolio. With TUHF's help, she plans to purchase another building and dreams of opening a disabled school for children.

Fully engaged in finding local solutions to the inner city challenge TUHF empowers people like Franchina who live and work in the inner city urban environment. Our policy of assisting local residents, previously disadvantaged individuals; to become hands-on property owners, is fulfilling our mandate to change ownership demographics. When whole communities actively work together, the result is a general improvement in residential buildings, the area and the precinct. The ripple effect creates a healthy, safe, quality environment, attractive to residents and businesses alike. From vegetable seller to security guard to aspiring residential real estate property entrepreneur, Franchina believes that, "God is finally starting to look in my favour."

### TUHF is proud to be associated with the following financial partners.













# TUHF FINANCIAL STATEMENTS

for the year ended 31 March 2010

Country of Incorporation and domicile: Republic of South Africa

Nature of business: A development finance organisation providing

finance for the purchase, construction, conversion and improvement of residential property within

South African inner city precincts.

**Directors:** • S Moraba (Chairman)

• Non-executive director

• C Coovadia

• R Emslie: appointed 1 August 2009

• P G N Jackson (CEO)

M Mamatela

• J S Strelitz

Secretary: I Roodt

Business address: First Floor

UCS House 209 Smit Street Braamfontein

2001

Postal address: P O Box 30872

Braamfontein

2017

Bankers: The Standard Bank of South Africa Limited

Auditors: BDO Spencer Steward (Johannesburg) Inc.

Chartered Accountants (SA)

**Registered Auditors** 

Attorneys: Cliffe Dekker Hofmeyr Inc

Company registration number: 1993/000217/08

TUHF (PTY) LTD INTUTHUKO EQUITY FUND (PTY) LTD

Reg no: 2007/025898/07 Reg no: 2004/034588/07 NCR No: NCRCP4016 NCR no: NCRCP1708

TRUST FOR URBAN HOUSING FINANCE TUHF Properties (PTY) Ltd

Reg no: 1993/000217/08 Reg no: 2003/021683/07 NCR No: NCRCP1709 NCR no: NCRCP1710

 TUHF Bridge (PTY) LTD
 TUHF HOLDINGS (PTY) LTD

 Reg no: 2006/014097/07
 Reg no: 2007/024010/07

 NCR no: NCRCP1711
 NCR no: NCRCP4015





Seated left to right: Pressage Nyoni – Liason Officer, Justine Saloman – Loan Administrator, Nano Makwela – Portfolio Manager, Kekeletso Tsotsotso – Bookkeeper Standing: Tryphinah Dakana – General Assistance, Charmaine Meth – Receptionist



Khumbulani Chikomo – Portfolio manager Belinda Cooke – Loan Administration Manager



Left to right: Connie Masoga – Bookkeeper, Sameer Khan – Loan Maintenance Administrator, Ekuah Quansah – Marketing, Paul Jackson – CEO, George Chauke – Portfolio Manager, Ilona Roodt – Financial Manager, Desmond Kalamer – Programme Administrator



Left to right: Chevaughn Parsons – Operations PA, Antoinette Herandien – Loan Administrator, Med Kwesiga – Portfolio Manager, Roselyn Valloo – Accountant, Andrè van Rooyen – Bridging Finance Officer, Rekwele Mmatli – Portfolio Manager



Lusanda Mbeje – Regional Manager (KZN)